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Bowen, A.J. 1916

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~~A. J. Bowen~~  
THE UNIVERSITY OF NANKING  
Office of the President

Nanking, China.

Jan. 8, 1916.

Dr. Robert E. Speer,  
156 Fifth Avenue,  
New York City.

My dear Dr. Speer:

I neglected to send you in my letter a few days ago the statement which Dr. Buttrick asked me to prepare covering local difficulties that would arise in case we close up our medical work here, in Nanking. The present statement has been prepared by Dr. Shields, Dr. Beebe and myself. We made it as short and concise as possible. It is probable that you might like to amplify it and also mention other difficulties that will arise.

With very kindest remembrances.

Cordially yours,

(Signed) A. J. Bowen.

Since the participation of the University of Nanking in the new medical school to be founded in Shanghai by the China Medical Board will necessitate certain changes being made to meet the new conditions, and since Dr. Buttrick has asked for a statement in regard to local difficulties that may arise, we the Committee of the board of Managers of the University of Nanking beg to submit the following for your consideration:

I. REPRESENTATION ON THE BOARD OF TRUSTEES.

We would recommend that the China Medical Board take up the question of proportionate representation with our Board of Trustees in New York City.

II. OBLIGATIONS TO PRESENT STUDENTS.

One class of twelve will be graduated in the spring of 1917 and will not be affected by the arrangement; the other class of twenty-two should be graduated in 1920. It is desirable that some provision should be made for the teaching of these students in Nanking or elsewhere, in Chinese.

III. UNIVERSITY HOSPITAL.

The University owns its own hospital. The medical department being closed, the University will be unable to man and maintain a hospital. It is probable that the missions interested would undertake its management as a Union Hospital in case its staff and running expenses could be provided for. On the present basis the University is obliged to secure Gold \$5000.-- annually from special gifts for hospital maintenance above the salaries of the physicians and the regular receipts.

IV. PREPARATION OF STUDENTS.

The University has been giving a pre-medical course in physics, chemistry and biology. To make this of greatest advantage to the school in Shanghai adequate provision should be made for strengthening the scientific work of the college in departments contributing to the preparation of students intending to take a medical course.

FEB 24 1916

FRETNO DEPT.

Jan. 7, 1916.

Copy

Dr. Ed. F. Cook,  
810 Broadway,  
Nashville, Tenn.

My dear Dr. Cook:

I regret very much indeed that your letter of September 30 got misplaced and only came to light a few days ago.

In regard to the payments by your Board toward the Hospital property at Nanking, you paid through Dr. Fearn, some time in 1913, \$2,000 to our Medical School. This, I believe, was before the Hospital property had been turned over and was paid on the original basis of co-operation of the seven missions in the Medical School. That basis, as I understand, was the support of one physician, an annual grant of \$300 (gold) and a grant for property of \$2,000 (gold). I believe your mission was the first to pay this amount. Some time after that, in 1914, the other basis was arrived at of \$5,000 and the Christian Mission Hospital property was purchased. The way the matter would seem to lie now, therefore, would be as follows:- The Christian Mission Society was to receive \$27,000 (gold) for the Hospital property. The total valuation was \$32,000; deducting their share of \$5,000, the other co-operating missions were to pay \$27,000. The Northern Methodist Mission has paid its \$5,000; the Northern Presbyterian has paid its \$5,000; the Northern Baptist Mission has paid its \$5,000. There is still due, from the Southern Baptist Mission, \$5,000; from the Southern Presbyterian Mission, \$5,000; and from your Mission, \$3,000.

Inasmuch as the \$2,000 paid in 1913 by your Treasurer here has been used for property improvement and other expenses, the plan as I understood it was to apply

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Ed F. Cook, #2.

Jan. 7, 1916.

turn over to the Foreign Christian Missionary Society the above-named amounts which would cover the \$27,000, with \$1,000 surplus which would be paid to the Medical School here. Therefore it would seem best to us that you pay your \$2,500 for 1915 directly to the Foreign Christian Missionary Society to apply on the purchase price of the Hospital. The \$500 due in 1916 could also be paid to them. The Southern Baptist and the Southern Presbyterian Missions will pay their portions in due time, in the meantime paying interest.

It will probably be best to pay this \$2,500 that you have appropriated for 1915 to the Foreign Christian Missionary Society through the Treasurer of our Board of Trustees, Mr. Russell Carter, 156 Fifth Avenue, New York City, and in that way a record of it will be kept in our Treasurer's office.

Hoping that this will make the matter clear, believe me,

Very cordially yours,

*A. J. Bowen*

P. S. I am sending a copy of this to Mr. C. W. Plopper and also to Mr. Carter.

A. J. B.

0898

January 13th, 1916

Rev. A. J. Bowen, D.D.,  
University of Nanking,  
Nanking, China

Dear Dr. Bowen:

It appears from recent correspondence with Mr. Plopper of the Foreign Christian Missionary Society and Mr. Cook, Secretary of the Board of Missions of the Methodist Episcopal Church South, that the Southern Methodist Board made a payment of \$2,000, on April 11th, 1913, which they say was their first payment upon the \$5,000 which their Board was to make for the Kuleo property. Mr. Cook in writing Mr. Plopper under date of September 30th, 1915 says:

"Our first appropriation toward the \$5,000 on the purchase price of the hospital at Nanking, was \$2,000, made under the estimates of 1913. The same was sent to Dr. Fain, our Treasurer in China, on March 6th, 1913".

I replied to Mr. Plopper to his inquiry as to why this \$2,000 had never been reported to them, as follows:-

"May I say that the \$2,000 of which he speaks as sent through their Treasurer in Shanghai in 1913 has not been reported to me, nor has it in any way passed through our books. I therefore have no knowledge whatever of this matter, and it would seem only natural if this amount had been paid over to your Society, in China, that you would have some record of the transaction. I find in going to the files and to the official minutes of the Board of Trustees for 1914 the following letter received by Mr. Speer from Dr. Pinson, in which Dr. Pinson says:

'In reference to the Nanking Medical School, will say that we appropriated \$2,000 towards the financial expense in 1913 and also \$300 for running expense. We have also appropriated for 1915, \$2500. one half our \$5000 towards the equipment.

I am willing to say on my own responsibility that our Board will be willing to pay the interest on these deferred payments for the \$5000 at least, until they are liquidated.'

0899

Dr. A. J. Bowen

Mr. Speer in his letter to Dr. Pinson called attention to the fact that ~~their~~ Board had not furnished its doctor, nor lacking him, the equivalent of his salary, calling attention to the fact under date of July 14, 1914, that 'at the Garden City Conference last January the Trustees of the University urgently requested that Board if it could not find a doctor, to provide the equivalent of his salary from the time when your Board entered the Union and when most of the Boards began at once the support of their doctors. The Medical School has had to employ a doctor on the field and pay his salary, and would be glad if your Board could pay the balance due for the doctor which you are to supply. The doctor employed is, as I told Dr. Cook, Dr. Hiltner who has been connected with the Harvard Medical School in Shanghai. He is one of the best, if not the best in his line in China.'

I notice also that Dr. Cook wrote under date of June 25th as follows:

'Our Board at a session in May appropriated \$2500. for 1915 with the understanding that \$2500. would be appropriated for 1916, thus paying our \$5000.'

I cite these, as I have no knowledge as to what the \$2,000. payment made in 1913 was understood to cover, and whether it had been considered a payment on account of their representative's salary or a partial payment on the \$5000. which each Board was supposed to supply toward the property which you so kindly made available to the Medical School. You of course appreciate that none of the other Boards were definitely called upon for their quota toward the Medical School, and no payments were made until 1914. Then the matter was aggressively pushed in February 1914, the Methodist North and our own Board paying their \$5000. each respectively and in May of the same year the Baptist North paid its \$5000., in July of the same year the Baptist South one-half of its \$5000., or \$2500."

I think it is better that you should have this matter fully before you so that if this \$2,000 represents other than the first payment toward this property, that you can make a full representation in the matter while it is still fresh in the minds of all concerned.

-3-

Dr. A. J. Bownen

We have just come from two of the sessions of the Annual Conference of Foreign Missions Boards and, as usual, Mr. Speer has lifted it to a very high plane. Last evening's session was given over to the Panama Conference and this morning's session to unoccupied fields, Mr. Speer having the devotional half hour and leading all the way from organization and machinery back to very simple basic facts. He made a very deep impression upon all and many were the expressions that this morning's session of the Conference was more impressive and would be more far reaching than any session for many years.

With kind regards,

Very sincerely yours,

Treasurer

RC-D

0901

TRANSFER



January 15, 1916.

Rev. A. J. Bowen,  
Nanking University,  
Nanking, China.

My dear Dr. Bowen:

I cannot understand why you have not received definite word regarding the appointment of Judge Lobinger as university examiner. The official notification was sent by the Board of Regents to Mr. Spier on April 20th on the same date on which the Medical School was registered.

At any rate, you may take it from me now that Judge Lobinger was officially appointed by the Board of Regents as their examiner for the university at their meeting held April 16th, 1915.

Yours very sincerely,

RED-AHT

Secretary.

0902

January 15th, 1916

Rev. A. J. Bowen, D.D.,  
University of Nanking,  
Nanking, China

Dear Dr. Bowen:

I do not see in your budget for 1916 that you have included under your receipts the income or any part of the income of the \$5000 given to the University as an endowment fund, the interest of which is to be used for Baptist students in the Medical School. This \$5000 has been invested, under the direction of the Finance Committee, in first class securities, netting about 4 $\frac{1}{2}$ %, and whenever there is a call from the Field for this income, I should think it should be made available. We have not included it in our remittance of a day or two ago for we, of course, did not know whether the conditions were fulfilled which would entitle you to draw this income.

Very sincerely yours,

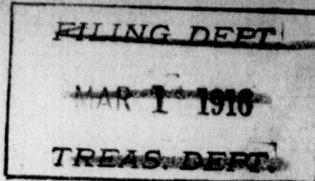
Treasurer

C-D

0903

*A. J. Bowen*

學 大 陵 金  
THE UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
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NANKING, CHINA

Jan. 18, 1916.

Mr. Russell Carter,  
156 Fifth Avenue,  
New York City.

My dear Mr. Carter:

We have your letter of recent date, in which you say that you are enclosing a draft for \$1465.07 and also a statement. Probably that letter got mailed before the draft and statement were enclosed, for they were not in the letter. I wrote to Mr. Myers, thinking that possibly it might have got in some of his correspondence, but the enclosed letter will show that he did not get it. It will probably be along in the next mail, which will be in in the course of a week.

I am writing now, especially, however, to say that we are very much in need of funds for the Swasey Science Building and for Madam McCormick's Dormitory. We have also spent about \$1,000 on excavations for Mr. Day's Chapel. We shall be very much obliged if funds for these buildings can be forwarded to us at the earliest possible date. We have been delayed in our buildings very considerably owing to the difficulty of getting the marble. While we are not using a great deal of it, using it only about the windows and doors, etc., still it has been very difficult indeed to get it here on time, owing to the rapacity of the people at the mines, but more especially those through whose lands they have to transport the marble to the river. However, we have the Science Building up to about the top of the windows and the second floor, so it will not be long till they are ready to put the roof on. The Dormitory buildings are moving along satisfactorily.

I received your kind letter regarding Mr. Fay and also a letter from Mr. Schell. We have enjoyed Mr. Fay very much indeed and are glad that he has liked Nanking. He is a splendid young man and we should like

*1/21*  
*Letter Dec. 1915*  
*in Mr. Lane*  
*not ready*

0904

Russell Carter, #2.

Jan. 18, 1916.

to keep him on here permanently. He will be leaving us now in about a week to meet his mother and sister in Shanghai, and they were going to Manila and would return to China some time in March, when we hope to have Mrs. Fay and the daughter and Mr. Fay as our guests while they are in Nanking. We have enjoyed Mr. Fay very much in the home. He has been a very agreeable and delightful companion and we shall miss him very greatly. He is also a splendid teacher. He has been putting in all of his extra time on the Chinese language and has made about as much progress as the Language School students. He seems to be quite interested in the matter of studying and teaching languages. I hope you will have the pleasure of meeting him some day.

With very kindest regards and best wishes,

Cordially yours,

*A. B. Bowen.*

0905

January 21st, 1916

Rev. A. J. Bowen, D.D.,  
Acting Treasurer, University of Nanking,  
Nanking, China.

Dear Dr. Bowen:

I wrote to Mr. Swasey a few days ago for a further remittance to cover the work that you are doing on the Science Building and I have received today his check for \$5,000 which I am immediately forwarding to you by the enclosed draft.

With kind regards,

Very sincerely yours,

Treasurer

C-D  
Enclosure

0906

TRANSFER

Nanking

January 25, 1916.

Rev. A. J. Bowen,  
University of Nanking,  
Nanking, China.

My dear Dr. Bowen:

The enclosed letter needs no explanation. It will bring great joy to you all, I am sure. This is now the consummation of a long effort and brought a most hopeful and optimistic tone to the meeting of our Board of Trustees last week. I am now writing the architects to ask them to submit to us the detailed sketches for the Administration Building on the basis of \$35,000. Mr. Severance would like to see them before they go out to China. We shall hurry them along as fast as possible. We are fortunate in securing an endowment fund for the maintenance and support of the building.

If you will let either Mr. Carter or myself know when you desire payments on this pledge, we shall be glad to correspond with Mr. Severance.

Yours very sincerely,

RED-AHT

Secretary.

0907

C-C

January 25th, 1915.

Rev. A. J. Bowen, D. D.,  
Nanking University,  
Nanking, China.

Dear Dr. Bowen:-

Mr. C. W. Plopper, Treasurer of the Foreign Christian  
Missionary Society, now writes me that he has received from Mr. J. B. Fearn  
word under date of November 9th, 1915, as follows:

"The \$2,000.00 was received by me and paid to the  
Treasurer of the East China Union Medical College, Mr. G. M. Rosse,  
on April 1st, 1913. I have his receipt for the same. This amount  
was sent out in a letter dated March 7th, 1913, which I have on file  
and was designated as initial payment, Nanking Medical School."

I cannot find that this amount as paid on the field was ever  
reported to me by Mr. Rosse and, of course, it should have been so reported  
deducted by me from funds in my hands to be sent to the field and paid over to the  
Foreign Christian Missionary Society against the \$27,000.00 due them for the  
Kulec property. Does it now mean that you have to produce \$2,000.00 from some  
source to be paid over to the Foreign Christian Missionary Society?

I am sorry to bother you with these financial questions and  
sincerely trust that you may be relieved of this work by the securing here of a  
man who is fully competent to not only care for these matters, but to relieve

0908

To Rev. A. J. B. No. 2.

you of many other details on the field.

Very sincerely yours,

Treasurer.

0909

TRANSFER

Nanking

January 26, 1916.

Rev. A. J. Bowen,  
University of Nanking,  
Nanking, China.

My dear Dr. Bowen:

Many thanks to you for your letter of December 22nd and for the return of the letter addressed to Dr. Haggard. Luckily the letter was unimportant. The statistics to which it referred were gotten together in plenty of time and in good shape.

I am glad for the explanation regarding the seal and we shall look forward to have a new design sometime in the near future.

I am writing Mr. Bailie today and will take up with him the question of the Kansas State Agricultural School. I got a little discouraged about it when I took it up a year or so ago. The Foreign Department of the Y.M.C.A. and the Student Volunteer Movement have raked the colleges with a fine-toothed-comb for missionary support. With Mr. Bailie here, however, and with the contacts which you have indicated at Manhattan, I think we ought to be able to do something definite there. With 2500 students they ought to give a thousand dollars a year, although I doubt if they have been doing much more than a few hundred.

The meeting of our Board on January 14th was a most satisfactory one. I am now getting the minutes in shape and will forward them within a day or two.

Yours very sincerely,

RED-AHT

Secretary.

0910

A. J. Bowen

學 大 陵 金  
THE UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
處 公 辦 督 監

NANKING, CHINA

Feb. 17, 1916.

2/24

Mr. Russell Carter,  
156 Fifth Avenue,  
New York City.

MAR 20 1916

My dear Mr. Carter:

I have quite a number of your letters, which have been unattended to, owing to press of work arising from Mr. Rosse's accounts and working with Mr. Begg, as well as to the opening of the new term. I shall write you more in detail about the accounts a little later, when we finally get through the audit with Mr. Begg. I spent all my vacation working on them. Mr. Begg has to leave for home, owing to his wife's health, so I will go down to Shanghai again, in a day or two, for a final settlement.

Aug. 3,

I have received the following statements of accounts, the first of which were in Mr. Rosse's hands, but which he had not attended to and got on our accounts:-  
The August 23rd statement, October 9th, December 10th, January 14th. This would seem to indicate that statements for September and November have not been sent, as they have not come into my possession.

I also have your letter of December 22, telling about Mr. Day's \$2,000, and received the draft for it.

The statement of December 10, which got overlooked, reached me two or three days ago. There is nothing now in doubt except the September and November statements and possibly covering drafts. If you will kindly let me know definitely whether statements were sent for these months, and, if so, kindly repeat them, we shall be very glad indeed.

I have had a note on my desk for some weeks, covering just the item you mention in your letter of January 15, that is, the interest on the \$5,000 (gold) Sherwin Fund, which your Finance Committee has invested there at four and

0911

Russell Carter, #2.

Feb. 17, 1916.

one-half per cent. ( I was going to write you and ask you to send the income from this, as we have already spent some \$300 (Mex.) and are spending, regularly, \$15.00 to \$20.00 (Mex.) per month on it. This goes to the support of a Baptist student by the name of Song. I think some of it, possibly, goes to his family. At any rate, it is approved of by the Medical Faculty as well as the Baptist authorities out here. He is from the South, and they are planning to have him go back there into their medical work when he graduates, so the income from this fund is being used entirely in accord with the desires of the donor and of the Baptist authorities. There are other Baptist students, I think, whom some of it is to go to, also.

We are very grateful indeed to Mr. Day for the sending on of the \$2,000 (gold) on the Chapel. We have spent some \$3,000 (Mex.) already for excavation and for city-wall brick. We are waiting for the final plans from Mr. Fellows before starting actual construction. If you can do anything to help to get those plans here sooner, we shall be much obliged. We shall do our best to keep the building within the original limit set by Mr. Day and Mr. Williams.

It was also exceedingly gratifying to receive Mr. Day's letter only the day before yesterday, and also a copy of Mr. Severance's letter to Mr. Diffendorfer, saying that Mr. Severance and Mrs. Allen were each giving \$25,000 (gold) for the Severance Memorial Building, that is, the Administration Building. This is indeed very good news, and I shall be writing Mrs. Allen and Mr. Severance as soon as possible. I am especially pleased that they have very definitely specified that \$35,000 only is to be spent for the building; \$5,000 for furnishings; and \$10,000 as an endowment for maintenance. This being the case, will it not be well for you to secure this \$10,000 at the convenience of Mr. Severance and Mrs. Allen and invest that there as a definite fund for the maintenance of this building, designating the fund as The Severance Memorial Fund, possibly. If you can also hurry up the architects on the plan for this building, we would be glad and shall go ahead with the work as soon as possible. A preliminary payment of, say, \$3,000 (gold) would be gratefully received, as we shall go ahead at once with the excavations and securing of material, especially the city-wall brick, in preparation for actual work on the building.

09 12

Russell Carter, #3.

Feb. 17, 1916.

In regard to your letter of January 13, concerning the \$2,000 of the Southern Methodist Board on their payment toward the Hospital and to the Foreign Christian Missionary Society, I believe I covered this quite fully in the letter sent some month or six weeks ago. For fear that a copy of this did not get into your hands, we are enclosing another copy of it for your files. In case that does not cover the matter fully and satisfactorily, if you will kindly write us again, we will take it up immediately.

The duplicate order for Mr. Keen's house was not for another house but was sent because we had heard that the former shipment had gone via Panama and was held up there by the slide and would, probably, not reach us till this fall some time. However, we are not at all sorry that the duplication of the order has gone forward, for we shall need it here; and, if we do not need it immediately, we can dispose of it at once to the contractor, who will be more than glad to take it, I am sure, so that it will not be a loss to have the duplicate order here.

Thank you for the information regarding the Code Book. We shall be able to supplement our code here from the special supplement in the hands of Dr. Garritt, or other members of your mission, and the same will apply to the Christian Mission and to our own Methodist Mission. That will cover the case quite satisfactorily.

I note what you say, also, in regard to the order which Mr. Reisner asked you to pay, \$150. We both quite agree with your point, that all these orders should go to you through me, so that you are sure that we have a record of it in our office here. This is exactly what Mr. Reisner did; he came to me with the matter and, in fact, did, last month, deduct ~~the \$150~~ but he neglected to notify you of the fact that he was making this payment. We shall try, in the future, to follow this rule, which is quite in accord with my own desires and wishes.

Thank you very much for sending the \$25.00 (gold) to Mrs. Baker, for Miss Warner.

I believe Mr. Williams covered fully the matter in your letter of December 31, concerning Mr. Rosse's communication of September 22, about a payment of your Board.

Thank you also for sending the \$200 to the Old Boston National Bank for Dr. Hiltner.

0913

Russell Carter, #4.

Feb. 17, 1916.

I will write you a little later regarding transfers and balances, etc., of the accounts. We have, practically, used up all the money that has been sent us, so far, for new buildings - on Mr. Day's building, McCormick Dormitories and Mr. Swasey's Science Building, and we would appreciate further remittances on the Science Building and the Dormitory, as soon as possible. I will send you a statement of the exact amounts used on these three buildings, in a few days. Mr. Begg has my Ledger at present and I cannot get at the figures.

We appreciate very much indeed the kind words of Mr. Speer and Mr. Day regarding their visit here to Nanking. Their presence was a great uplift and blessing to all of us, which will be long remembered.

I am very sorry to have to write to you that Dr. Butchart passed away hight before last, that is, the evening of February 15. He had been most seriously ill for nearly three months and, while three or four weeks ago, there seemed to be some hope of his recovery, for the last two weeks, there has been very little hope. It is a very severe loss indeed to our whole work, and especially to our medical work. He was the only one who could do the eye work (fitting glasses, etc.), and was our oldest medical man on our staff and the one who knew the Chinese and how to deal with them, perhaps, the best of any of the medical men. He was a most efficient worker, who was always on his job.

With Dr. Brown in America, Dr. Gaunt in Wuhu, and Dr. Butchart passed away, our medical work is certainly in a very critical condition. Moreover, Dr. Hiltner is returning to America this spring on furlough, I understand. We shall try and employ some one out here, of course; and now that Dr. Gaunt has been taken away by the Methodists, they must supply his salary and we must also hope that the Southern Methodists will provide the salary of their doctor, which they have not done from the beginning, so that we can have that fund to try to secure some one on the field.

With very kindest remembrances and gratitude for your constant and cheerful service to us all, believe me,

Very cordially yours,

*A. J. Bowler*

09 14

March 2nd, 1916

Rev. A. J. Bowen, D.D.,  
University of Nanking,  
Nanking, China

Dear Dr. Bowen:

I am herewith enclosing you draft for \$3500 representing a further payment by Mr. Ambrose Swasey upon the Science Building, also a draft for \$35.78 representing the balance due you to date as per statement enclosed. I should further advise you that we have now received \$1,000 on account of the architect's expenses to China with which the Shantung Christian University has now been debited as per their agreement and which perhaps should be sent to the field but which I am holding pending your reply regarding the expenditures upon the field for land. You have acknowledged certain matters touched upon in the same letter but as yet have not answered my inquiry as to whether the two expenditures of \$5,000 each reported by the Treasurer of the Kiang-an Mission represented expenditures for land at Nanking which the University must re-pay to the Presbyterian Board. We had hoped to be fully advised in this matter before the close of this fiscal year as the Kiang-an Mission account is still open in this particular.

I wrote at once to Mrs. McCormick suggesting your need now on the field of the balance of her gift but as yet have not received her check.

With very kind regards,

Yours sincerely,

Treasurer

C-D  
Enclosures

09 15

學 大 陵 金  
THE UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
處 公 辦 督 監

TRANSFER

Nanking

NANKING, CHINA

March 9, 1916.

Mr. R. E. Diffendorfer,  
156 Fifth Avenue,  
New York City.

My dear Mr. Diffendorfer:

The nine diplomas reached us in good time,  
and we are much obliged to you for sending them on.

I am very sorry indeed to know that there was  
such a small attendance at the meeting of the Board of  
Managers to hear Dr. Speer's report about his personal  
visit to the field and to Nanking. I think that we shall  
have to have Mr. Williams go home very soon to get our  
Trustees warmed up again, as well as for some more money-  
more especially endowments. The minutes of the meeting  
have not yet come to hand.

In regard to the sending of the minutes of the  
meetings of the Board of Managers, Executive, Budget, etc.,  
in the future, we shall send one copy to you and, possibly,  
one copy to Mr. Carter and will rely upon you to get copies  
to all of the Trustees in America. I think that will be  
more satisfactory than our trying to send to them individu-  
ally from this distance. We will be sending you a copy of  
the Budget and of the October Minutes, for your files, in  
a few days. I am very sorry that you failed to get your  
copies. I am sure they were sent to you.

Dr. Ferguson is now in China and I shall take up  
with him the matter of the seal again. What had formerly  
been worked out has, apparently, been lost. We have  
looked many times for it here, in all of our offices, and  
cannot locate it.

We were delighted to get from you a copy of  
Mr. Severance's letter regarding the Severance Memorial  
Building. The plan of limiting the building to \$35,000  
(gold), putting \$5,000 (gold) into equipment and reserving  
\$10,000 (gold) for permanent maintenance is a most excel-

Copy  
Mr. Carter

0916

R. E. Diffendorfer, #2.

March 9, 1916.

lent one and meets with our entire approval. Will you not take up with Mr. Carter and Dr. Speer the getting in, as soon as convenient to Mr. Severance and Mrs. Allen, of the \$10,000 that will be real endowment and investing it there? That should not be sent to the field but should be invested by the Trustees, specifically designated, of course, for the purposes intended.

We are having a very good attendance of students this term and everything is going very well. We have lost one of our best men in the death of Dr. Butchart in the Medical Department, and that, together with all of the uncertainties arising from the Rockefeller plans, has put our medical work in a very precarious position.

With kindest regards and best wishes,

Cordially yours,

*A. B. Bowen*

0917

March 17, 1916

Rev. A. J. Bowen, D. D.,  
President, Nanking University,  
Nanking, China.

Dear Dr. Bowen:-

I have the pleasure of enclosing you a draft for \$12,500, representing the second half of Mrs. McCormick's pledge of \$25,000, this having been received this morning from her Secretary, Mr. Gordon.

I wish you might have had this when exchange was a little more favorable, but I wrote to her immediately when the suggestion came from the field and it did not seem as though I could do anything more than later to send her your word as to the progress of the building and of your need for additional funds to care for the contracts.

Yours very truly,

Assistant Treasurer.

C/P

Enc draft \$12,500

09 18

March 25, 1916

President A. J. Bowen, ~~Pres.~~,  
University of Nanking,  
Nanking, China.

Dear Pres. Bowen:-

I am herewith sending you a copy of a letter which Prof. Bailie has sent to us to be typed, as he evidently was afraid, as well he might be, that the letter in his handwriting would be unintelligible. (See Bailie file)

I will just acknowledge at this writing the receipt of your letter of Feb. 17th and say that in our next remittance I will send you the interest on the \$5000, Sherwin fund, and a remittance just received from the Foreign Christian Missionary Society for the four months, March, April, May and June.

We are sorry to learn that your medical force is so depleted and that you are forced to seek additions to your force there on the field. Everything has been cleared with the Southern Methodist Board and it is perfectly understood both by them and by us that there is now \$500 additional to be paid by them on account of the medical property in addition to the \$2500 paid early in January of this year.

C/P Enc-

Very sincerely yours,

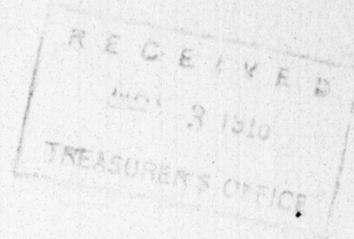
Assistant Treasurer

09 19

*A. J. Bowen*  
學 大 陵 金  
THE UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
處 公 辦 督 監

NANKING, CHINA Mar. 30, 1916.

Mr. Russell Carter,  
156 Fifth Avenue,  
New York City.



Dear Mr. Carter:

I have your letter of March 2, together with enclosures - two drafts, one for \$3,500 and the other for \$35.78, together with covering bills, statements, etc.

In the disbursements, you have an item; November 26, Central Scientific Co., \$28.42. I note that this item was charged by you against us, November 22, 1915, in your statement, dated December 10 but mailed to us January 8, 1916; so it would appear that, on our next statement, we should be credited with this amount. The other charges are all in order, I think, though I have not checked up with Mr. Small yet but will do so before mailing this letter.

*field advise  
pending  
with*

We are very glad indeed to get the \$3,500 from Mr. Swasey on the Science Building. Exchange, however, is quite unfavorable, being about 2.12 or 2.15.

I am very glad, too, to note that the Shantung Christian University have paid in their \$1000 on account of architects expenses to China.

I will look up the matter about the two expenditures of \$5,000 on land, reported by the Treasurer of the Kiangnan Mission, and report to you later.

I believe the matter of the payments on account of the Kuleo Hospital property will have been cleared up by previous correspondence. As I understand it now, the Foreign Mission Board of the Southern Baptist Convention owes \$2,500 more, and the Board of Missions of the Methodist Episcopal Church, South, owes \$500 more on this Kuleo property. There is still due the Foreign Christian Missionary Society \$2000, so that there will be a balance in our favor of \$1000, which will be needed on gatehouse, as that has to be rebuilt.

With very kindest regards and best wishes,

Cordially yours,

*A. J. Bowen*

March 31, 1916.

Rev. A. J. Bowen,  
President, Nanking University,  
Nanking, China.

My dear Mr. Bowen:

I am just in receipt of Mrs Williams' letter of January 21 and while it helps me on some things yet I think you will both appreciate when you read it over that the reply to our definite inquiry is not adequate for our purpose and that we will be looking for a further word when your books come back from Shanghai and you can look into this matter thoroughly.

*see expenditures for land*

The question in my letter of December 1, which we need to have answered, is "Have other expenditures been made for land which are now chargeable to the Nanking University account, of which up to this time we have ~~not~~ had any advice, and for which the treasurer of the university in New York has not made settlement?" It would appear also as though Mr. Williams had overlooked the sentence in my letter "Later it became necessary as this account became way overdrawn to transfer to this account other contributions and as there were no restrictions placed upon the gifts of Miss Babcock, Rev. C. G. Sewall, Mr. E. P. Brate, etc., these credits were likewise transferred to the ~~General Expense~~ of the Campaign Fund and have been practically all used in caring for the expense in the United States of Mr. Williams and yourself, together with the \$1,205.25 assumed for scholarships" for Mr. Williams says "Your recollection of the transaction is the correct one".

Mr. Harkness' gift was assigned for campaign purposes and Miss Babcock's was sent you for land buying. AS a matter of fact it was not according to the books. I think that perhaps it will help you upon the field if I enclose a brief summary of this campaign expense fund so that you will see what gifts were credited into that account and also the expenditures charged to it:

February 16, 1912	Mr. Harkness	\$ 5,000.00
January 5, 1913	E. R. Brown	800.00
December 20, 1913	E. R. Brown	1,000.00
January 1, 1914	Mrs. Rathburn	1,000.00
"	Miss Babcock	5,000.00
"	C. G. Sewall	100.00
"	E. P. Brate	104.00
"	Albany State St. Ch.	40.25
"	Special throught Mr. Day	369.00
" 31, 1914	From Interest Acct.	1,055.63
December 31, 1914	Int. Bank Balance	<u>25.87</u>

A total of ----- \$ 14,622.75

*Thos J. on Office Furniture* <sup>30.</sup>  
\$ 14,622.75

0921

The charges against these credits have been:

	J. E. Williams - Salary & House rent	- \$2,440.00
Jan. 1, 1914-	A. J. Bowen - House rent	200.00
	Printing	826.81
	Travel Account	4,922.79
	Scholarship Account	1,205.25
	Office Expense	1,427.95
	Miscellaneous Expense	304.15
Dec. 31, 1914-	Travel Expenses	349.14
	Office Expenses	507.99
	Miscellaneous Expenses	<u>921.23</u>

A total of -----\$ 13,105.31

This leaves a balance December 31, 1915, of \$1,561.82.

I think perhaps I can possibly analyze the Property and Building Fund in a way to help you, as follows:

The architect's bills of April 3, 1912,	\$ 500.00
December 20, 1912	2,600.00
December 24, 1914	<u>1,000.00</u>
	\$4,100.00

we might say are covered by Mr. Cleve Dodge's gift of February 10, 1913, \$500, gifts December 18, 1913 from Mrs. Allen and Mr. Severance of \$2,600, and of the transfer January 28, 1916, from the Shantung Christian University funds of \$1,000.

Then there are the credits in the fund of the amounts received from Mr. Ambrose Swazey, \$17,000, from Mrs. McCormick, \$25,000, and from Mr. Day, \$2,000, all of which have been sent to the field. Then there are the following credits, all of which have been sent to the field:

July 8, 1912 - for Mrs. Turner for residence	\$4,000.00
Aug. 25, 1912 - from the Est. Louis H. Severance for land	5,000.00
May 13, 1914 - from the Am. Baptist Society for residence	4,100.00
May 13, 1914 - from Mrs. Ellen S. James for medical school	2,500.00
June 26, 1914 - E. S. Harkness' equipment for operating room	1,000.00
June 26, 1914 - A. C. James for med. dept. of University	<u>2,500.00</u>
	\$ 19,100.00

This leaves only the following gifts as appearing in this account as unappropriated:

July 7, 1913 - Mrs Ellen S. James	\$2,500.00
May 13, 1914 - Am. Baptist Society	900.00
(This \$900 together with the \$4,100 for residence made up their \$5,000)	
Dec. 31, 1915 - Interest on Bank Balance	<u>70.03</u>
Leaving the balance in this fund -----	\$ 3,470.03

March 31, 1916.

We have been very much in hopes of receiving your word in time for us to properly adjust this item before the close of our fiscal year to-day. Inasmuch as that is out of the question we do not wish to appear to hurry you in the matter knowing what a strain you are under in attempting to care for the books in addition to your other work. I thought perhaps it would be better, however, to send you complete data from our end so that you would have it before you whenever you wished to run this matter down for us.

You will see from these statements that only \$5,000 expenditure for land has thus far been charged upon our books The Property and Building Fund and this \$5,000 was covered by the \$5,000 pledge of Mr. Louis H. Severance.

We are on our last day and things look decidedly better than they did a week ago. Our cash receipts last night were \$58,000 ahead of a year ago and our appropriation \$60,000. There were a great many credits the last few days of last year, however, through our Journal which, I am afraid, we will not have this year and it will be impossible for us to know the outcome for another week or so. It is extremely gratifying, however, to see that the receipts as a whole are ahead of those of a year ago for all through the year the contributions of churches, Sunday schools, and women's boards have been less than those of a year ago.

Very sincerely yours,

Assistant Treasurer.

RC/W

0923

學 大 陵 金  
THE UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
處公辦督監



NANKING, CHINA

April 18, 1916.

TRANSFER

Mr. R. E. Diffendorfer,  
156 Fifth Avenue,  
New York City.

My dear Mr. Diffendorfer:

We thank you very much for your brief letter of March 15, telling us about the Board of Trustees meeting and enclosing the Minutes. We are very much pleased that Mr. Tao made such a good impression and also that Mr. Bailie and Mr. Hummel and Mr. Hu could be there. You would see two good examples of the kind of men we are turning out. Tao is an exceptional young man and will make a mark for himself, I am sure.

We sent you, under separate cover, some days ago, fifteen or twenty copies of a letter. We thought that, probably, the Trustees and, perhaps, a few other friends would be interested in this letter and so sent them to you, in the hope that you would mail them out to those whom you thought would like to read them.

Dr. Williams is leaving Nanking tomorrow and will sail on the twenty-first, on the "Empress of Asia", so you will see him and he will go over the various matters of the University with you and, we hope, with the Trustees also. Dr. Ferguson is going home on the same boat, and I would strongly urge that you get him to be present at the first meeting of the Trustees with Dr. Williams. He can give you considerable light, I think, on the medical situation as it is shaping up under the Rockefeller Commission, from the Chinese governmental point of view - a viewpoint which the Commission out here did not very seriously consider, we think, but which we in the University, working with the Chinese and in very helpful relationships with them, are most anxious about. We would by far have the cordial support and co-operation and goodwill of the Chinese people and officials than several millions of the Rockefeller people without it. Dr. Ferguson's address is 91 Arlington Street, Newton, Mass. *jc.*

7/

Nanking

TRANSFER

R. E. Diffendorfer, #2.

April 18, 1916.

We understand that Nanking has declared its neutrality - whatever that means. There is, however, not very much excitement in the city and none whatever among our students here. Some of the people are leaving town and quite a number of students from government schools, I understand, have left, but we do not anticipate any serious trouble, though there is no doubt that this province will either declare its independence or at least will join with the others in trying to get rid of Yuan Shi Kai.

I am sure you will do everything possible to help forward the plans of Dr. Williams so as to make his visit to the United States of the greatest possible advantage to the churches and to the University.

With very kindest remembrances and best wishes,

Cordially yours,

A. Brown.

P.S. Dr. Williams has just found the  
long lost & much hunted for Seal  
& Dr. Ferguson now has it in  
Shanghai & so we will at last  
get that item cleared off. It was  
at Dr. Williams' Home in other papers  
y a. B.

0925

UNIVERSITY OF NANKING.

**TRANSFER**



To the Regents of the University of the State of New York:

We, the undersigned, hereby certify that Cheo Chi Kao, Hu Hsich Yuen, Hung Yu Feng, Li Chen Hwang, Li Wei Nong, Ren Ying Chong, Gardner Tewksbury, Tung Chi Tao and Wu Tung Choh have completed the full course of study of the University of Nanking, Collegiate Department, having previously taken a preparatory course equivalent to four full years of high-school preparation, in addition to the pre-academic studies, and have done the work prescribed for the general arts courses of this University and have passed satisfactorily all of the examinations, having thereby met all of the requirements of law and university ordinances relating thereto and are, therefore, entitled to the degree of Bachelor of Arts.

IN WITNESS WHEREOF, we sign our names and affix the

Seal of the College, in the city of Nanking, China,

this 17<sup>th</sup> day of June, 1916.

President

A. J. Bowen

Registrar

Guy W. Sarvis



have been able to inspect the final examination of the above-mentioned candidates; have inspected their grades; and find that they have passed all prescribed studies, and I fully concur in the above-mentioned recommendation.

Nanking, July 10, 1916. (place & date)

Alvin W. Gilbert Representative,

Board of Regents of the University of the State of New York.

*A. J. Bowen*  
學 大 院 金  
THE UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
處 公 辦 督 監

NANKING, CHINA

April 22, 1916.

Mr. Russell Carter,  
156 Fifth Avenue,  
New York City.

My dear Mr. Carter:

I thank you very much indeed for the draft for \$12,500, the second half of Mrs. McCormick's pledge of \$25,000. We are very glad to have this here, but will not sell it immediately, as exchange is below two now, we understand. Of course, it may get worse, but we think it may get better. We quite understand how it was impossible for you to have gotten this money sooner.

Dr. Williams will report to you about the new buildings - both Madam McCormick's and the Science Building - and will also show you photographs of them.

We have just received the proof of Mr. Severance's portrait, and I have sent it to Shanghai to have it properly framed. It is a most splendid picture, and we are exceedingly glad to have it.

With very kindest regards,

Cordially yours,

*A. J. Bowen.*

0927

Copy.

April 28, 1916.

Mr. C. M. Rosse,

Taiyuanfa, Shansi.

My dear Mr. Rosse:

I am sorry that we have had to delay so long in getting a full statement of matters to you. I think you will, perhaps, understand that <sup>with</sup> all the burden of keeping the present accounts and with the very serious difficulty of unraveling yours, which finally Mr. Begg and Mr. Braid did to a certain extent (but only to a certain extent), it has been impossible for me to get the necessary data and details to write to you finally about the situation. I think, when these matters mentioned below are cleared up, we can give you a release, but it will be impossible for us to release you from any deposits not covered in your cash statement or in this letter, for we have no means of knowing what other depositors may bring to us in the future. I have gone through all of your stubs and, so far as I see, outside of the one stub to Mr. Small and Dr. Lasell, there are no others; but I am unable to be sure about it, so I could not release you at that point.

I appreciate very much indeed the position you are in and the desire to know definitely that you will not be pestered further by these accounts, which have, of course, been a source of great anxiety to yourself because so many points are uncertain regarding them, even in your own mind, I am sure. We never knew just where we stood, because you never knew just where you stood, and it is very difficult, from your books, for you to have found out or know definitely, and so we appreciate your desire to be relieved of further responsibility regarding them. While the auditor will take no responsibility in case we give you a release, it seems to me only fair to you to say that we shall not hold you responsible further when these matters following are cleared up, except for any unforeseen deposit slips that may come in. The amounts which it seems to me and to the others who have gone over the books, that you owe us, are as follows: (I will enumerate the items briefly and then explain them one by one below.)

0928

April 28, 1916.

1.	Bonds bought from Lee Hung Teh (explanation in previous letter)	\$20.00	
2.	Deposit receipt held by Mr. Small and Dr. Lasell (explanation in previous letter)	100.00	
3.	Exchange on your check of \$750.00	3.75	
4.	Refund on \$300.00 loan of Tsao Kuen Hua - July, August, September	75.00	
5.	Payment of fees of Yu Chi	16.00	
6.	" " " " Chang Tung Wu	25.00	
7.	On Salary of Wang Tung Pei - "July, August"	40.00	
8.	" " " " Wu Yao Peh - "July, August"	50.00	Pa.
9.	" " " " Tseh Shao Lan - "July, August"	40.00	Pa. July
10.	" " " " Choh Ching Chang - "July, August"	60.00	
11.	Yu Tsai Tsz - July, August advance	50.00	- Cash \$20 not refunded
12.	Liu Ching Pan - Advance July Salary	40.00	
13.	Liu Ching Fu - Advance on July Salary	75.00	
14.	Wang Peh Luen - Advance on Salary	80.00	
15.	Sie Kia Shen - Advance	80.00	
16.	Normal School:		
	Tai Pen Shan	\$13.00	
	Kung Teen	20.00	
	Hung	5.00	
	Wang	5.00	
	Hu	12.00	
		55.00	
17.	Two loans to Chen An Tz, \$10.00 each	20.00	
		\$829.75	

Nos. 1 and 2 are all clear, as per my previous letter and your letter of April 6, as follows: "I have your letter regarding the unpaid item of \$100 for which Mr. Small holds a receipt and regarding the amount of \$20.00, cash, which was replaced by bonds. In connection with both of the above items, totaling \$120.00, I am convinced that I am liable and I hold myself responsible to that extent."

No. 3 is what the Bank charged me for cashing your check for \$750, which you sent from Tientsin.

No. 4, Mr. Tsao's refund. According to the terms of the loan made him, he was to pay \$25.00 per month, beginning with July. This he has done and has proved to me satisfactorily that he has so done, as per Mr. Yao's statements and also one receipt (September), which Mr. Tsao has turned back to me and which I send you, for \$25.00, dated September 30. This is not on the books, nor are the July and August refunds on the books. The July refund is in your receipt given Mr. Yao, August 31, item No. 5. For your convenience, I am giving you the translation of this receipt:-

W. H. W.  
8/29/16

April 28, 1916.

1.	Liu Ching Pan	\$40.00
2.	Wang Tung Pei	40.00
3.	Liu Ching Fu	75.00
4.	Wang Peh Luen	40.00
5.	Tsao Kuen Hua	25.00
6.	Wu Yao Peh	25.00
7.	Tseh Shao Lan	20.00
8.	Wu Tsai Tsz	15.00
9.	Choh Ching Chang	30.00
10.	Sie Kia Shen	40.00

## Normal School:

11.	Tai Pen Shan	13.00
12.	Kung Tsen	20.00
13.	Hung	5.00
14.	Wang	5.00
15.	Hu	12.00
		<u>12.00</u>
Total,		\$405.00

This accounts for the July and September refunds on Mr. Tsao. I find that Mr. Yao's Chinese statement for July (you will remember what it is like - a long list of teachers and servants, written in Chinese on Chinese paper) agrees exactly with what you have receipted for. His similar statement for August shows a total of payments of \$1270, for which he received three sums from you - \$500, \$405, \$365 - which makes the amount; and, on your books, for August statements, you have the following items:-

College Teachers	\$132.00
High School Teachers	345.00
Middle School Teachers	395.00
Normal " "	137.00
Library	45.00
Medical	10.00
Yao's salary	25.00
Choh Ching Chang	30.00
Servants	151.00
Total,	<u>\$1270.00</u>

On Mr. Yao's statement, he has, under the following teachers, this memo in Chinese:- "Loh, k'eo", which means, "Deducted by Mr. Rosse".

Wu Yao Peh	\$25.00
Tseh Shao Lan	20.00
Wang Peh Luen	40.00
Tsao Kuen Hua	25.00
Wu Tsai Tsz	5.00
Choh Ching Chang	30.00
Total,	<u>\$ 145.00</u>

April 28, 1916.

He is, however, unable to produce the receipt, such as you gave for July. Whether such a receipt was given or he has lost it, I do not know, but his Chinese statement is perfectly clear, just as his July statement is, and there is no doubt in my mind but that you received these amounts from him and neglected to credit them on the accounts, just as you neglected to credit the July deductions; therefore you owe us these three refunds of Mr. Tsao, amounting to \$75.00.

No. 5. Payment of fees of Yu Chi. Your Fees Book, corresponding with your stamped receipt of September 6, shows that he paid \$24.00. He should have paid \$40.00, so I went after him and Mr. Bullock for it, and Mr. Bullock turned up your stamped receipt, which covered the balance, \$16.00. This \$16.00 is not on the accounts, therefore it is due us. I send you both receipts, stamped by yourself.

No. 6. Payment of fees of Chang Tung Wu. Your Fees Book shows account for \$29.00 paid at the opening of the term. He should have paid \$54.00. When I got after him and Mr. Reisner for this money, he submitted evidence to us, which is not now in my hands, but which satisfied Mr. Reisner and me that he had paid the \$54.00. There is, therefore, \$25.00 due on his fees. He gave me a stub with your stamp on it, but it has become misplaced and I cannot find it, but Mr. Reisner and I last term credited him with having paid the \$54.00, on the evidence that he presented. You have to take our word for it, as the stub stamped by yourself is apparently lost.

No. 7. On Salary of Wang Tung Pei. On June 25, you paid Mr. Wang \$80.00, designating it "July and August salary" on your books. Later, apparently in August, though I judge the entry was made after your return from the summer, you have an entry, "Wang Tung Pei, refund on August, \$40.00." There is, therefore, still \$40.00 unaccounted for on your books and therefore due the University. It is item No. 2 on the receipt given Mr. Yao for July.

No. 8. On Salary of Wu Ya Peh. On June 25, you paid Mr. Wu, as your books say, "July, August salary, \$50.00." Your receipt stub, No. 1006, September 29, says, "\$10.00 received, on first payment, to Wu Ya Peh", and this item is on your books. In your receipt for \$405, item No. 6 shows that he refunded \$25.00, for July, and Mr. Yao's statement for August shows that he refunded another \$25.00. Apparently the receipt for \$10.00 was refunded by Mr. Wu Tsai Tsz, for in the receipt for \$405, item No. 8 shows a refund of \$15.00, and Mr. Yao's statement for August, a refund of \$15.00, which still leaves (counting the \$10.00 of Wu Ya Peh to his credit) \$20.00 due from Wu Tsai Tsz, which we will try to get.

April 28, 1916.

No. 9, On Salary of Tseh Shao Lan. On June 25, you paid, as your books show, "July and August salary, \$40.00." There is no account on the books of this being refunded, therefore there is \$40.00 due here, as per item No. 7 on the \$405 receipt for July and on Mr. Yao's August statement, \$20.00.

No. 10, On salary of Choh Ching Chang. According to Mr. Small's statement, which you can see, and Mr. Yao's statement, which I have examined, and according to your books, Mr. Choh Ching Chang was paid, for July and August, \$30.00 a month, a total of \$60.00. But he was not here in July and August and did not receive this money, and of course should not have received it, as he was earning this \$30.00 for typewriting work and it was never paid him in the summer. This money was paid out, according to your books, but the books show no refund, therefore this \$60.00 is due the University. Your receipt for July (item No. 9) shows \$30.00, and Mr. Yao's for August shows \$30.00.

No. 11, Wu Tsai Tsz, advance. Your entry for June 28 is as follows: "Chinese Teacher, Middle, Wu Tsai Tz, advance July and August. Suspense. Look to Wu Tsai Tsch." As explained above, he has refunded \$10.00, \$15.00, \$15, but ~~only \$10.00~~ of this is credited on your books, therefore this amount <sup>\$30.00</sup> is due the University.

No. 12, Liu Ching Fan, advance. Your entry of July 1 says:- "Advance on July salary." You will note in the salary statement paid by Mr. Small that his July salary was also paid by Mr. Small and, later, entered so on your books. The same applies to No. 13. Therefore these two amounts, \$40.00 and \$75.00, are due the University. According to your receipt of August 31, for July, both of these amounts were refunded you by Mr. Yao, but you failed to put them on the books.

No. 14, Wang Peh Luen, advance. This salary was also advanced and also paid again by Mr. Small and yourself, for July and August. Forty dollars was deducted, as per your receipt for \$405, for July, and \$40.00, as per Mr. Yao's statement, for August. Therefore there is \$80.00 due on this item.

No. 15, Sie Kia Shen, advance. In regard to the loan to Sie Zia Shen, your books show that \$40.00 was refunded in June, and your receipt given to Mr. Yao, August 31, for July, shows that the balance, \$40.00, was refunded then, but you failed to put it on your books, therefore there is \$40.00 due on this item.

No. 16, Normal School items. These items total \$55.00. The \$13.00 of Tai Pen Shan and the \$20.00 of Kung Tsen were regular refunds, the \$13.00 for Tai's July refund, and the \$20.00 for Kung's July refund. The other items were refunded because these

April 28, 1916.

teachers were dropped and were not carried on through the summer. Please note that, in items credited to you on Suspense Account, (see below), total \$663.66, the \$13.00 credit, Mr. Tai, is for June; \$27.00 is for August, and the other \$13.00 is for September. This leaves the \$13.00 which Mr. Yao repaid you in the \$405, uncredited on your books. The same for Mr. Kung and for the teachers that were dropped; therefore these amounts (totaling \$55.00) are due the University.

No. 17, Loans to Chen An Tz. You will recall I spoke to you about these two amounts before you left. Chen An Tz insists that he repaid both of these amounts, saying that he paid (and I have gone over it with him again), and he insists that he paid you the amounts when he paid his fees - that is, when his money came from Burmah. Your accounts show only the receipt of the fees and not of the \$20.00. I have no proof that he has paid them, as he has no receipts; but he is ordinarily a very straightforward fellow, as you know, and I leave it to you to decide whether you refund this or not. There is nothing on the books to show that he has paid it.

To return to the salary payments of Wang Tung Pei, Wu Ya Peh, Tseh Shao Tsz (Nos. 7, 8 and 9), your books show full payment of each man's salary, in addition to what you advanced in June, for July and August and, also, September. Mr. Small paid the July salary, paying on July 24, \$500, and on August 2, \$885, as per enclosed salary statement which he kept, which agrees entirely with Mr. Yao's statement. Mr. Wang comes on your book in "College Chinese teachers", and the total, according to your books, paid College Chinese teachers was

For June	\$132.00
" July	132.00
" August	132.00
" September	132.00

Mr. Wu and Mr. Tseh come under the "Middle School Chinese Teachers", and your books show a total for Chinese Teachers,

June	\$395.00
July	395.00
August	395.00
September	340.00, owing to one of the

Chinese teachers at Kuleo going to America (\$40.00 per month), and one being dropped (\$15.00 per month); that is to say, Mr. Wang, Mr. Wu and Mr. Tseh were paid their regular July, August and September salaries, in addition to the amounts that you paid them in June, before you left on your vacation. Of course you recovered this money from them on your return, but in some way neglected to put them upon your accounts, as Mr. Yao's statements both for July and August show, and your receipt for July, for \$405, shows.

G. M. Rosse, #7.

April 28, 1916.

Your books, under "Suspense Account", show a total of credits, under what you call D. B. F. (i. e., Day Book Footings), of \$663.66, from June 15 till the time you left. These credits I have looked up and are as follows:

From A. J. Bowen, insurance	\$226.49
" Lee Ying, refund on salary	80.00
" Mr. Yao, on old book account	6.00
" Chiang Hung Chi, on loan	10.00
" A. J. Bowen, insurance	13.17
" Mr. Tai, advanced when in Manila,	
June       \$13.00	
August     27.00	
September 13.00	53.00
" Mr. Kong - June	10.00
" Mr. Hsu Yang Ho	15.00
" Mr. Sie Kia Chen, on loan - June	40.00
" Mr. Lee Ying, June \$50.00	
July       80.00	
Aug.       80.00	210.00
	<u>\$663.66</u>

This makes up the total amounts received on Suspense Account from June 15 till you left, and you will note that none of the items in my list against you (enumerated above and totaling \$663.66) appear in your credits, not even those for which I have your receipt, like Mr. Tsao's \$25.00, of September, and the \$405. In addition, I have examined every other credit that appears on your Day Book and Ledger, from June 1 until the time you left, and none of the above amounts appear anywhere in your books. If you are not satisfied with my statement of this, you can ask anybody to examine the books and verify the statement.

I think this completes the list, so far as I have been able to discover them, and, as I said in the first part of my letter, when these are paid, we will give you a release.

Very cordially yours,

*A. J. Bowen*

0934

*A. J. Bowen*

學 大 陵 金  
THE UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
處 公 辦 督 監

*June 1*  
NANKING, CHINA

May 4, 1916.

*reaching  
Rosse from  
Downey*

Dr. J. E. Williams,  
156 Fifth Avenue,  
New York City.

*re - G. M. Rosse's accounts  
" - Mrs. Mc McCormick's gift.  
" - Professor Downey*

My dear Williams:

I am sending you a copy of the letter which I mentioned in my last to you, regarding Mr. Rosse's accounts. You will know whether it will be advisable to show this to Mr. Day or not. It has taken considerable digging to dig it up. Nothing that Mr. Begg did was of any help whatever on any of these points. In fact he did not find any of them, for which he, of course, is not to be blamed, as no one could know about them without having gone over a good many of the things with Mr. Yao and without knowing what the teachers in the various schools ought to have been paid. I will send you Rosse's reaction upon them when I get word from him.

*N.B. that  
all of Mr.  
Rosse's  
irregularities  
occurred just  
before he left  
i.e. during  
Sept 1915, &  
his running  
off in order  
to avoid being  
held to clear  
everything up  
explains some  
no doubt.*

I am writing especially to enclose Mr. Morrow's letter, which certainly made me feel blue. We had to sell the \$12,500 draft for Madam McCormick's dormitory and sold at 1.83, a difference of over \$6,500 (Mex.) from what it would have sold had we received it last year about the time we let the contract for the building. This is going to put us in a very embarrassing position regarding our whole building project, and I do not know just how we can handle it, as we cannot well go to the donors for additional funds. However, if Madam McCormick would do as Mrs. Allen and Mr. Severance have done, give \$5000 (gold) for equipping and \$10,000 (gold) for maintenance, it will let us out all right. Without something like this, I do not see but what you will have to get some general gifts that can be applied upon any possible debts upon these buildings.

*May 4:  
The So. M. E.  
monthly paper  
\$25.4. m  
- med. just  
in it  
sold @ 181*

The political situation here is much easier the last week. There are less rumors and, apparently, things are working out satisfactorily, although Mr. Ku Hwa Yao and Mr. Tao

0935

J. E. Williams, #2.

May 4, 1916.

came in a couple of days ago and made arrangements for moving their families in, in case of trouble, and for putting some twenty boxes over at my house right away.

We have a number of very interesting letters from Mr. Bailie. Among other things, he speaks of a Professor Downey, of Minnesota, who is willing to come out here, paying the salary of himself and wife, providing we could pay his outcoming and return expenses after a year or so. Mr. Bailie advises that we arrange for him to come out but to pay only his outcoming expenses and providing a furnished house for them. I am sending you his letter and a copy of the letter I will write to him, putting it up to you and the Trustees to settle.

It would seem to me that we could well afford to pay his outcoming expenses and also his return expenses, <sup>only</sup> provided he stay three years, say; and in regard to a house, it would seem to me more advisable for them to live with some one, although I do not know whether they would be willing to live in two or three rooms. It might be that the Smalls could take them in and make them comfortable and happy. It would be rather difficult for them to have a house by themselves and have to run servants, etc., not knowing the language or the customs.

Mr. Martin knows him and says he is a most excellent man in every respect and was always very helpful and inspiring to the students at the University of Minnesota and he will, no doubt, be a great help in many ways here. If you will kindly take the matter up with the Trustees and with him, and settle it, we will cheerfully abide by whatever is decided. After all, we have no money for his outcoming. That would have to be raised or provided in some way.

We have just heard of the engagement of Miss Muriel Molland and Mr. Jernigan.

Hoping that you had a good trip and that things are shaping up satisfactorily there in New York and elsewhere,

Cordially yours, *A. Bowen.*

0936

MAY 11 1916

TREAS. DEPT.

May 10, 1916.

Rev. A. J. Bowen,  
Acting Treasurer,  
University of Nanking,  
Nanking, China.

My dear Mr. Bowen:

It is very nice to receive your letter of March 31 with its audited balance sheet of December 31, and I am sure that this clean-cut statement as to the receipts and expenditures of each department of the University will be of very material help to us all.

As to your inquiry regarding Sargent & Company's invoices: I am herewith enclosing you a statement which will show you how we arrived at the total of \$1,098.58 in our charge of November 5, 1915, and February 5, 1916. We gave you credit, of course, for the 2% discount of which we took advantage, and added the insurance and war risk, and the shipping commission for the shipping department of the Presbyterian Board as they gave considerable time to this shipment and handled it for the University and I see they have added their usual charges. I should have, in sending out this charge, advised you as to these deductions and additions; the oversight is altogether mine and I do not wonder that you were at a loss as to just how to arrive at the total.

You will see from this statement that we paid the freight on the invoice of September 16, 1915, in the amount of \$14.84; this therefore should not have been collected by Mr. Myers and we will advise him that it was paid by the University in New York.

I am enclosing also copy of the bill for the augers, amounting to \$1.52, which was a part of the charge on the bill of February 5, 1916.

We are looking almost any day now for Mr. Williams' appearance as we are advised by Mr. Myers that he was sailing we think April 11. We sincerely trust that he may be able to help in the settlement of some of these questions so vital in your mind to the future of the University.

Very sincerely yours,

TREASURER.

RC\*W  
ENCL

*Since dictating has been made. Letter from U.S. ex. Telegram of arrival.*

0937

學 大 陵 金  
THE UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
處 公 辦 督 監

NANKING, CHINA

May 15, 1916.

Mr. Russell Carter,  
156 Fifth Avenue,  
New York City.

My dear Mr. Carter:

Dr. Hiltner is sailing for America some time  
in June. He requests that his May salary, G\$104.17, be  
deposited by you to his account in the Old Boston National  
Bank. I have paid his salary through April. The months  
following May he would like to have his salary deposited to  
his credit in the National Bank, Lincoln, Nebr. He will  
also write you, later, regarding this.

I have your statement sent about March 23, together  
with a draft for \$5,136.42. Exchange at present is about  
1.70, so we shall hold this draft until some time during the  
summer, probably. I also have your letter and statement re-  
garding the funds for the buying of land and will take it up  
as soon as I can get to it. I fear that will not be before  
the close of school, as it is impossible almost to get time  
for anything but the regular routine of work, in addition to  
the treasurer's work, especially at this time of the year  
when there are so many outside calls and demands on my time.  
I am not sure that I can clear it up, for it means going back  
into Mr. Rosse's accounts and statements, and that always in-  
volves a very great deal of time and work.

With very kindest regards,

Cordially yours,

*A. Bowen*

6/22  
208.34  
June - July  
26.66  
208.34  
181.68  
104.17  
295.85

June sixth, 1916

Rev. A. J. Bowen, D.D.,  
University of Nanking,  
Nanking, China.

Dear President Bowen:

We have had a most delightful and helpful meeting of the Board of Trustees today with not only Mr. Williams, but Mr. Wilson and Dr. Brown in attendance and the co-operating Boards well represented. Mr. Williams will doubtless be writing you within a day or two fully as to the justment of the Board of Trustees on the medical question and as to the constructive resolutions adopted. Mr. Williams has been out to the house with us several days, over Decoration Day and we are, of course, sorry to see that he is physically as tired as he is, but he is as alert and fertile as ever when there is need of some definite action and his touch is as happy with everyone as it was when he was staying here with us so long. I am enclosing you a draft for \$1549.75, representing the balance due the University as per the statement enclosed. The \$1650 from the Methodist Board I gather in just this morning by telephoning to them and with this have been able to cover the Central Scientific Company's bill, a duplicate of which, we believe, has already been sent you.

With very kind regards,

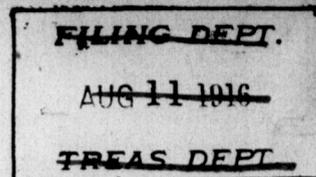
Yours sincerely,

Treasurer

C-D  
Enclosure

0939

*A. J. Bowen*  
學 大 陵 金  
THE UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
處公辦督監



NANKING, CHINA

June 6, 1916.

Mr. Russell Carter,  
156 Fifth Avenue,  
New York City.

My dear Mr. Carter:

I should report to you the amount of money I  
have advanced on Mr. Williams' homegoing and, also, on  
Dr. Walter S. Hiltner's homegoing. Dr. Williams sailed  
April 21, and I have advanced him a total of \$600<sup>00</sup> Mex.  
Dr. Hiltner sailed June 2, and I have advanced him \$1237.50  
(Mex.), that is, the equivalent of two and one-quarter  
fares at \$275 (gold) each, at exchange \$2.00. Both of  
these items are unprovided for and I have charged them to  
Sinking Fund. We always set aside in our budget each year  
\$1000 (Mex.) to apply on furloughs.

With very kindest regards,

Cordially yours,

*A. J. Bowen.*

0940

THE UNIVERSITY OF NANKING.

Nanking, China, June 14, 1916.

The Board of Trustees,  
University of Nanking,  
New York City.

Dear Sirs;

At a recent meeting of the Executive Committee, growing out of a meeting of representatives of the Presbyterian Annual Conference, the Annual Estimate Meeting of the Advisory Committee of the Christian Mission and the Annual Estimate Meeting of the Finance Committee of the M. E. Mission, it was desired that I present, for your consideration, a rather full statement of the medical situation as affected by recent changes in our own staff and the plans of the China Medical Commission.

There are two views or attitudes at present that obtain, and it is my desire to present as accurately and fully as possible both sides of the problem. Some believe that the University should continue the Medical School, while some believe we should join our forces with the Mandarin Teaching School in Tsinanfu and also cooperate in the English Speaking School to be formed in Shanghai. It should be remembered that the present Medical Department of the University was organized at first as a separate institution called The East China Union Medical School by the following Missions: The Northern Presbyterian, The Disciples, the Methodist Episcopal (North), the Methodist Episcopal (South), the Southern Presbyterian, and the Northern and Southern Baptist. Three of these Missions were conducting the University. After running independently for about a year, the school became an organic department of the University, as a part of the Medical Department. Since that time the seven Missions have been cooperating in the work, the Southern Methodist being the only Mission having no resident physician here.

In support of continuing our school in Nanking, the following points are emphasized:

1. There is great and urgent need for such a school in Nanking. One good Mandarin school for all central and North China is entirely inadequate. Students who wish to study in Mandarin - and they will increase as Nationalism develops - will not readily go to Shantung to study. Educational ideals, manner of living and, probably, Japanese influence in ~~Shan-~~ Shantung all combine to discourage Central China Chinese from going to Tsinan to study.
2. It is believed that the two or three English-speaking schools will not in any appreciable way, for many years at least, provide workers - assistants and resident physicians - for mission hospitals and local Chinese hospitals, government and private. These English-teaching schools are frankly not interested in the "day's work" - the providing for the next five, ten or twenty years' medical service. Relatively few graduates of the English-speaking schools will get out into service for their people in providing for immediate and pressing medical attendance for the people. It is felt that it is legitimate and strategic mission work to educate Christian physicians for private practice for mission hospitals, government and private hospitals, men who have caught the missionary ideal of service and who are willing to live and work for the

0941

people in their towns and villages. It is believed that, even with the inadequate medical schools conducted often by only one or two missionaries, in addition to a large hospital clinic each day, signal service has been rendered the Chinese and the cause of humanity. It seems intolerable that this source of service is to be very largely curtailed, as would result in having a school that is rendering increasingly effective service in this respect closed.

3. It is believed that teaching medicine in English is only a temporary expedient and that the schools that are to endure for fifty or a hundred years will be those that teach in Chinese and emphasize things that mission medical schools emphasize, in addition to emphasizing high scientific ideals. It is felt that the literature needed by China, both in the medical profession and among the people in general, would grow and develop most rapidly and satisfactorily in connection with schools teaching in Chinese and by men constantly using Chinese in their work and practice.
4. It is felt that, while it is necessary for the time being to provide the high-grade English-teaching schools, that inasmuch as their life in China will be relatively limited, it is not good statesmanship to discontinue work that will have an increasing assured future and that is needed for immediate service of the church and the people. While appreciating the large view and the ultimately great service the China Medical Board's schools will afford China, it is keenly felt that the church has immediate work and present-day service to render, and that the natural method of gradual growth into the larger service is quite as important and will achieve results not so vastly inferior in the average. It is believed that the Commission does not fully appreciate all the difficulties of the task it is contemplating and that a few years of actual experience will very greatly modify their plans and present ideas. In the meantime it is thought best to continue a work that is needed and developing.
4. Again, it is felt that such a school as this in Nanking, having the confidence and increasing support of the Chinese, will possibly quite as well help to introduce Western Medicine into China and make it indigenous as the English-teaching, English-staffed and American super-idealized schools to be formed. Western Medicine is not yet taken for granted in China, and it is thought that its introduction is quite as apt to be as successfully made by the church as by an independent scientific institution alone. The church has many cumulative influences to add to the recommending of Western Medicine through its schools and hospitals that an alien and independent organization, however philanthropic and efficient it may be, lacks because it lacks the constituency and contact of the church.
5. There is also considerable resentment at the apparent arrogant and superior attitude involved in the desire to close as largely as possible existing medical schools and start "real" medical schools that amount to something. It is believed that force of circumstances only and not real faith in and approval of missionary efforts for medical education have ultimately led the Commission to consent to help one Mandarin-teaching school temporarily. It is felt that the move to help the

6-14-16

Tsinan school was largely selfish, giving the Medical Board simply a free hand both as to students and teachers in Peking. Hence such feelings do not tend to increase faith either in the judgment or in the altruistic purposes of the Board.

- 6. Finally, it is felt that there has been some misunderstanding or change of plans regarding the Shanghai School. We were led to believe in the earlier stages of the negotiations, when we agreed to join in with St. John and Harvard, that it was a union of forces. It now appears that this was not contemplated but that it is an entirely new institution in every respect and that none of our men are required or wanted, and none of our students, even those who could take the work in English. It has, therefore, seemed somewhat as though our co-operation was only in name and would not be vital enough to make it worth the sacrifice involved in closing our own institution. There is a feeling that things have been so manipulated that we are forced to close, with no adequate guarantees as to the Christian character of the school and no voice or influence in helping shape it so as to meet in some degree the needs and requirements of our other mission work and policies. It is feared that the English Medical School will shape and virtually decide other forms of educational work and mission polity, rather than the missions and their organizations having this power, as hitherto, residing in themselves.

The following represent, in general, I think, fairly well the feeling of the "other side", those who believe that, under the circumstances, the Nanking School should be closed and we join with Tsinan and Shanghai:

- 1. The Home Boards are enthusiastically and unreservedly supporting the Medical Board and their plans and have committed us to their support. Only two or three of the Boards now conducting our school could, under the circumstances, be induced to try to continue a school in Nanking. The entrance of the Medical Board has set standards and values so high that the churches that are interested in Nanking could not adequately staff and support this school. It is felt that it will be impossible, with Shanghai so near on one side and Tsinan so near on the other, that we would tend to weaken both by refusing to join and would not be able to make a strong school ourselves. With our chief financial constituency 6000 miles away and two strong schools developing relatively near, it is believed that failure would result in trying to maintain a school here.
- 2. Also, since our Board of Managers have pledged to cooperate with the China Medical Board in Shanghai, as have our respective Boards and our Board of Trustees, and inasmuch as the China Medical Missionary Association have approved of Tsinan as the best centre for developing a strong Mandarin-teaching medical school, and inasmuch as the China Medical Board has agreed to help finance this for five years with a strong probability of continued help if the school proves worthy, it is our clear duty to join there and help insure the success of one Mandarin-taught school, especially as Nanking is committed to teaching in Chinese.
- 3. Furthermore, our present staff of medical men is so much depleted and it will be increasingly difficult to get new men who can teach in Mandarin, it is impossible to continue. Circumstances and conditions over which we have no control are forcing our doors shut. At present we have three men on the field to teach two classes and conduct a rapidly-growing Hospital. Two men on furlough might possibly return to the Medical School,

6-14-16

- 4 -

but within a year, or at most two years, two of the three men now on the field will have to return home on furlough; so there are at the outside not more than enough permanent men on our staff to man the Hospital alone. How to secure and support eight to twelve other men for teaching, equip them with the language in which to teach, seems a very practical and insurmountable task. Most all concerned will agree with most of the points enumerated as representing those who believe we should continue, and yet the practical difficulties involved induce them to feel that we cannot continue and so should gracefully and wholeheartedly throw in our lot with Shanghai and Tsinan.

4. It is felt that the China Medical Board's schools should be Christian in staff and in atmosphere and emphasis. That we endanger this to the extent that we fail to cooperate with them. That we should join with our Boards and Trustees in trying to make sure that these schools are Christian. We should, they feel, throw our forces and influence into Tsinan and Shanghai, especially as it is hopeless to staff and support a school in Nanking.

Inasmuch as it is impossible to get unanimity of opinion on the field, and inasmuch as the Hospital must have immediate support, to say nothing of the Medical School, it is imperative that the Trustees and Boards take up the whole question at once and settle once and for all whether or not the Medical School close. If it is to close, it should be when the senior class graduates, January 1917. If it is to remain open, adequate funds and staff must be planned for at once. If it is to close, the Hospital must be continued, probably by the three Missions having work in this region. The estimate for staff, equipment and running expenses, in addition to that sent you in 1915, is as follows:

4 foreign physicians  
1 pharmacist  
1 secretary-matron  
3 foreign nurses  
C\$20,000 for out-patient department - land, building and  
furnishings  
C\$15,000 for women's ward  
C\$ 5,000 annually, for running expenses.

Trusting that a speedy solution may be had,

Very sincerely yours,

(Signed) A. J. BOWEN.

0944

*A. J. Bowen*  
學 大 陵 金  
THE UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
處 公 辦 督 監

NANKING, CHINA

June 21, 1916.

Mr. Russell Carter,  
156 Fifth Avenue,  
New York City.

My dear Mr. Carter:

Thank you very much for sending us the detailed statements regarding the bills for hardware. This will help Mr. Small and myself to get the right amounts adjusted on the proper buildings.

Every one is delighted that we are making the changes in the roof of our Science Building and the Dormitories, putting on the extended eaves. You will have seen, perhaps, the photographs that we sent Mr. Williams, showing the buildings without extended eaves. In due time we shall send other photographs showing the buildings with the extensions.

Our Commencement Exercises went off very well on the nineteenth, and we are now closed for the summer. Most of the foreign teachers have already left on their vacation. I shall get away some time in August. I hope to get out my Annual Report to the Trustees and the Regents and also my Financial Report for you by the first of August.

I enclose a copy of a letter requesting you to pay a bill when it come to you.

With very kindest regards,

Cordially yours,

*A. J. Bowen,*

0945

A. J. Bowen  
學 大 院 金  
THE UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT

處公辦督監

NANKING, CHINA

June 29, 1916.

*re-expenditures for  
land*

Mr. Russell Carter,  
156 Fifth Avenue,  
New York City.

My dear Mr. Carter:

I am enclosing, herewith, complete statements as taken from our books for the years 1911, 1912, 1913, 1914, 1915, in fact, up to date. As it appears to me, probably not more than, as you say, not more than the \$5000 (gold) of Mr. L. H. Severance was assigned definitely to Land; but you will see, from the credits, that other amounts have been paid. Some of them I am unable to tell the source of. Mr. Rosse had on the accounts, "Mrs. L.S. James, \$2,500", and also "Mr. E. R. Brown, \$1000", credited to Land, but later he transferred both of these amounts to Medical School. He also had "Mr. A. C. James, \$2,500 (gold)" credited to land and later transferred that also to Medical School.

If you can go over these statements with Mr. Williams, I hope that you can straighten out the matter; but, in reply to the definite question, "Have other expenditures been made for land which are now chargeable to the Nanking University account, of which, up to this time, we have not had any advice and for which the Treasurer of the University in New York has not made settlement?" I will say that we have made other expenditures for land which the accounts show and for which no settlement has been made; but no definite amounts were sent for these expenditures. We have gone on the assumption that we had authority to make these expenditures because all of the land which we have purchased has been within the territory that we are supposed to secure and which the Trustees have approved of our securing. We have had to get some of it - in fact most of it - whenever we could; and frequently when land can be purchased and is offered, unless the bargain is concluded, it is taken off the market or sold to some one else.

0946

Russell Carter, #2.

June 29, 1916.

Mr. Williams will tell you that there are two pieces of land which are absolutely essential before we can build the Severance Memorial Building or the third unit of Madam McCormick's Dormitory. The first is the burying ground of the Benevolent Association, and we are working on that at present and hope to get it in the near future. Whenever these two pieces of land can be secured, we shall buy them, even though we have to borrow money, for they are absolutely essential before we can go forward with the other two new buildings. We have been trying for some four or five years to secure these two pieces. A number of other pieces of land are being offered us within the territory we are supposed to get, but we are absolutely refusing to consider them as our land accounts are too far overdrawn.

Hoping that these statements will answer your questions fully - but if not, please write me again and I will do the best I can to clear them up.

Cordially yours,  
*A. J. Bowlin.*

0947

Copy.  
Lands and Buildings

Wm Millward Treasurer

~~FINING DEPT.~~  
AUG 23 1910  
~~TREAS DEPT.~~

1910

1910

1911

Apr 7 To Bullock's House Contract 4995 -  
" Williams " " 5000 -  
JUNE 3 " FR. ? SCIENCE Bldg. 2280 -  
" Equip. " " 4165 88  
" Bal. Bowen's House 35048  
" Pay't. Martin's " 134833  
" " Wilson's " 73723  
" Bal Williams " 94857  
" SCIENCE Bldg 14015 -  
" Bal New Property 579364  
" " APPLIANCES 280243  
" 1910 REPAIRS BAL. 68115  
" Bal. KULEA DORM & Out- Bldgs. 125500  
Aug. 30 " CREDIT M.E. Mission 12500 -  
Sept. 4 " SCIENCE Bldg. 3365 -  
" From New Property 142 -  
" Chang: DORM. KANTOYEN 500 -  
Oct 7 " REPAIRS DORM. 100 -  
**To Balance** 471061

Nov 10 1911

By Bal. from G.J.B. M.E. Miss 5616830  
July 19 " G 3000 y. Hu Pucha: (Presby) 681220  
Aug 30 " FIXED DEPOSIT 53834  
Sept 8 " 1910 REPAIRS 68115  
Dec 26 " Chk from Miss Peters 1350 -  
30 " " " " 13993  
6568992

(FILE ON HOUSE  
M.E. SCL. 5012  
G.J.B.  
M.E. LAUREN P.)

6568992

1912

Jan 20 To Mr Meigs - Land 1300 -  
24 " Mr Williams - Land. 2750 -  
22 " Mr Settlemeyer " 625 -  
Feb 29 " Error Chgd Williams 500 -  
" " " Kulea 500 -  
" Land Mr WREN 20 -  
" " S. G. K. N. V. 400 -  
" Mr Meigs - Land 2000 -  
Forward 8095

1912

Jan 1 By Balance

6568992  
471061

Forward

4471061

# Land & Buildings (Cont'd)

Jan 1 - mch 31 / 1912

1912				1913			
Jan	1	Prot. Ford.	8095-	Jan	1	Prot. Ford.	471061
Feb	9	Land hv. Hung	380-	Jan	22	By Mr. Williams.	1013029 * (G\$5000? G.F.R.)
		" " Sun, Chen Lin	1847-	Feb	"	"	390239 (Mr. SEREENCE??)
	16	" " WYEN S. Univ	102-	Apr	23	" CHECK G\$2000	200007
		" " Hung	500-		"	" TaoYuen G\$20,000	4009120. c
	24	" " "	13-	May	1	" Cash Miss Shaw.	660
Mch	22	" " HOUSE ON LO ER	400-	July	10	" Chr. Fitch (Loan Return?)	601338 + 67 Fitch - 4 Fitch
Apr	1	" " S. Univ.	250-	Oct	22	" CHECK (" " " ?)	476306. r
		" " KUKCO	600-	Nov	27	" G\$2500 J.F. Williams	481320
	27	" Stamp. DEEDS.	3921				7853480
	27	" TaoYuen-LYU	40000-				
		" Mr Meigs-land	9120				
Apr	27	" Land S. Univ	250-				
May	2	" " over Canal	500-				
		" " S. Univ	50-				
		" Stamp. DEEDS	327				
		" Land over Canal	50-				
June	17	" " S. Univ.	300-				
		" " Mr Meigs	200-				
July	11	" Land TaoYuen (Morgan)	1000-				
	25	" " S. Univ	200-				
		" " "	100-				
		" " Hung-Temple	400-				
Sept	4	" Amt. Sc BLDG	127040				
Aug	31	" Land S. Univ	20-				
Sept	28	" Mr Meigs-Mong Land	800-				
Oct	31	" " "	1260				
Nov	21	" " "	2650-				
DEC	2	" " "	725				
1913			6209608				
Jan	1	To Balance	7643872				
			7853480				7853480

1913

LANDS & BUILDINGS ACCOUNT

1913				1913			
Jan. 1-30	To	Land, Kuleo	\$1,323.50		By	Balance	\$16,438.72
Feb. 1-17	"	" "	567.38	Nov. 12	By	G\$2000 -	
Apr. 1-30	"	" "	1,753.00			Mr. Carter	4,088.46
May 1-12	"	" "	353.00	17	"	House Rent	3.00
June 30	"	" " Mr. Meigs	1,000.00	19	"	G\$2919.30	6,000.00
	"	" " W. of Tao Yuen	1,154.30	Jan. 1	"	Transfer Rents	317.82
July 1	"	Transfers - Houses	4,050.36		"	" Mission	
23	"	Stamping Deeds	180.10			Treas.	6,331.44
Oct. 20	"	Mr. Meigs for land	200.00		"	" Rents	558.76
7	"	Filling Pond	26.85		To	Balance	6,342.72
30	"	Marking Stones	2.00				
Dec. 31	"	Transfer Bldg. a/c	10,088.46				
	"	" " from Houses	959.03				
	"	" " repairs					
	"	- Kan Ho Yuen	1,900.29				
	"	" from Insurance	500.69				
	"	" " Equipment	1,292.52				
	"	" " Kuleo Re-					
	"	pairs	427.29				
	"	" " Kuleo					
	"	Equipment	557.78				
	"	" " Tao Yuen					
	"	Repairs	602.36				
	"	" " Tao Yuen					
	"	Equipment	212.49				
	"	" " Rents	429.52				
	"	" " M. E. Mission					
	"	for property	12,500.00				
			<u>\$40,080.92</u>				<u>\$40,080.92</u>

ACCOUNT I.

1914.				1914.			
Jan. 1	To	Balance	\$6,342.72	Jan. 20	By	Refund	
Mar.	"	Stamping Deeds	60.75			Bldg a/c	\$5,407.83
Apr. 16	"	" "	100.00				
May 1	"	Mr. Fellows' expenses	34.00				
13	"	Insurance of resi-					
		dences	130.23				
July 1	"	Land Bal. due Hung	390.00				
Sept. 15	"	" due Mr. Meigs	3,685.18	1915.			
	"	1913 Purchase		Jan. 4	By	Bal. of G\$3000	
		Shields land	35.00			(G\$80.10)	165.86
	"	Interest on Loan	28.00		"	Transfer Small's	
Dec. 31	"	1914 Balance Land a/c	427.94			1914 a/c	193.50
1915.				Nov. 31	By	Pay't for	
Apr. 2	"	Due Dr. Evans Bill	50.00			Sloan's land	750.00
14	"	Refund Small	20.00				4,786.63
							<u>\$11,303.82</u>
			<u>\$11,303.82</u>				

ACCOUNT II.

1914  
 Jan. 3-24 To Land Purchases \$7,175.94  
 Mar. 16 " " " 300.00  
 Apr. 22 " " " 60.00  
 June 10 " " " 275.00  
 Sept. 22 " " " 400.00  
 Oct. 1,810.14  
 \$10,021.08

1914.  
 Jan. 1 By Balance \$9,565.52  
 Mar. 1 " Interest 27.62  
 Nov. 1 " Transfer a/c -  
           General 427.94  
\$10,021.08

1915  
 Jan. 1-12 To Wang Land, E. of  
           Bullock's \$800.00  
 Apr. " " " 300.00  
 June 8 " Filling Ponds 60.00  
       8-14 " Land & Stamp  
           Deeds 662.90  
 Oct-Dec.31 " Land 1,097.46  
           " " 264.40  
\$3,184.76

1915.  
 Dec. 20 By Interest \$3.00  
           " Special Gift 765.80  
 Dec. 31 By Balance 2,415.96  
\$3,184.76

1916.  
           To Balance \$2,415.96  
 Jan.to Date Removing Graves 78.60  
                   and Land

1916. By Balance \$2,494.56

June thirtieth  
1916

Rev. A. J. Bowen, D.D.,  
University of Nanking,  
Nanking, China

Dear Dr. Bowen:

I am leaving today on my vacation and so am sending forward to you everything that we have received to date, less expenditures made here in your behalf, and have the pleasure of including \$2,000 which Mr. Day has turned over towards the \$15,000 promised by him for the new chapel at the University. Mr. Day in handing this to me, writes:

"I have just learned from Mr. John E. Williams that materials have been purchased for this building and that payments against these would be acceptable. I knew the plans for the Chapel had been delayed by Mr. Fellows and the men on the field do not contemplate proceeding with the building just at present, but I wish to relieve other funds which I am informed have been drawn upon for these materials from the burden of carrying the items for the Chapel. It would be my judgment, even though it caused some inconvenience and delay, to postpone all building work that will not actually suffer from the postponement until there has been some change for the better in the price of silver and in the cost of building materials. I fear that the University will be greatly handicapped if building is proceeded with as though normal conditions obtained."

I am very sure that Mr. Day's practical way of looking at this is fully in accord with your own mind and ~~with~~ the present rates of exchange you may not be inclined to negotiate the enclosed draft, but you will prefer to have this in hand to use when rates are favorable or when, through necessity, you need additional funds.

I need not say to you that it not only has been a delight for us again to have Mr. Williams with us but to assure you that he has been rendering a very special service to the University in the relationship which he has established with Dr. Buttrick and others while here. I am sure that it means that the Medical Board in all its dealings with the University of Nanking will be dealing with the University in the light of this personal relational and that it will mean that there will be a very different consideration given to these problems so vital to you

0952

Rev. A. J. Bowen, D.D.-2-

June 30th, 1916

and so disturbing at this time to your plans. Evidently Mr. Williams has accomplished very much at Cincinnati with the Foreign Christian Missionary Society in leading them to see that the University at this time is under special need of their practical co-operation and their willingness to agree to continue what, until his visit, they had thought impossible for them to continue longer as evidence in itself that Mr. Williams' touch has been very effective there. I have already cabled at the request of Dr. White and Mr. Williams through Mr. Myers that \$5,000 is available for the Theological Department of the University, this representing of course Mrs. Shepherd's gift through Dr. White secured again through Mr. Williams' good work. I am sorry that Mr. Williams is not physically in better trim and that we as a family have not been able to do more for him. When he first came to New York the family were at home and were eagerly expecting him out but he had other places where he felt he must first appear and when we did get around to us he did not get much of a visit for our family was off to the Lake. He plans, however, to get a month in at Ohio on the farm and he thinks that will go far toward putting him back into normal shape. His spirit and his touch are as fine as ever and we must not make too heavy a drain upon his vitality.

With very kind regards,

Very sincerely yours,

Treasurer

C-D  
Enclosures

0953

A. J. Bowen

THE UNIVERSITY OF NANKING

TREASURER'S OFFICE

NANKING, CHINA July 3 1916

金陵大學堂

My dear Mr. Carter, I send you a receipt for the Dgt \$1549.75 - I shall continue to do this in the future for the sake of a clearer record at my end as well as to notify you of actual receipt.

I might say that I

have no word whatever as yet from Mr. Rouse regarding the rather appalling "statement" I sent him several months ago - except his P.O. receipt of the getting of the letter etc (which he had to acknowledge). I have written him recently again saying we are looking for a settlement soon. No doubt William has shown you the statement, a copy of which I sent him.

Sum 872  
Wm

I am very anxious to get the minutes of Trustees meeting & William's letter re it. I have just

0954

7-3-16

THE UNIVERSITY OF NANKING  
TREASURER'S OFFICE

NANKING, CHINA.....

陵大學堂

-2-

received a letter from him a day or two before the meeting. Mr. Morrow (Shanghai) received a cable: "Board approves," but it was unsigned & sent to Shanghai, so we do not dare count it as a reply to our cable to the Chinese Board of "Trustees", till we get further word, at least from Mr. Morrow who is in Foochow. He sent the cable for us so the reply may have come back to him for some reason or other.

Very cordially Yours,

A. J. Brown,

0955

UNIVERSITY OF NANKING

TRANSFER

Nanking July 11, 16.

My Dear Mr. Diffendorfer,

I am sending you herewith the applications for the degrees of the 9 students who graduated this June, together with two papers signed by the Examiner, Mr. Gilbert, one, as you requested for your files and the other for Albany. I hope that all is in order.

We found the long lost Seal just as Dr. Williams and Dr. Ferguson were leaving for Home, and tho I sent it to Shanghai, hoping to get it fixed up by Dr. Ferguson, he apparently did not have time to get it done. Probably Williams can tell you where it is now. I hope when Dr. Ferguson returns at least, we can get it settled.

I shall be sending the form annual report for the Regents to you in the course of a few weeks. My "Annual" Report will be going to the printer soon. It covers 1915 and 1916 up to June. After this it will go from June to June so that I have the "leisure" of the summer to work on it. I hope to get most of these matters all off by Aug. so I can get 3 weeks at Kuling.

Cordially,

A. J. Bowler

0956



TRANSFER

August 9, 1916.

Rev. A. J. Bowen,  
University of Nanking,  
Nanking, China.

My dear Dr. Bowen:

Let me acknowledge your letter of July 11th and the safe receipt of the applications for degrees for the nine students. I have sent them on to Albany with the request that the diplomas be issued as soon as possible.

I shall be glad to receive your annual report and will look forward to the printed document with a good deal of interest.

You may be interested to know that I am changing my work on the 15th of September. I have accepted a call from the Board of Home and Foreign Missions of the Methodist Church to become their Educational Secretary. Thus, after twelve years of interdenominational work, I am returning to work in our own Church. I would not do this if I did not believe that it opened up to me an unusual field of opportunity in bringing the missionary message to our Methodist Churches. The major work assigned to me for the next two years will be the centenary of Methodist Missions.

I have not yet talked it over with Dr. North, but it is quite possible that my change of position may make it desirable to elect someone else to my place as a Trustee of the University. I want to do what is best for the interest of the Trustees and I know that Dr. North will advise me frankly on the matter. Whatever is decided, I shall let you know promptly. In the meantime, you may count on me for any help possible at this end.

Yours very sincerely,

D-T

Secretary.

0957

*A. J. Bowen*  
學 大 陵 金  
THE UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
處 公 辦 督 監

*Kuling*  
NANKING, CHINA

1916  
August 7, 1916

My Dear Mr. Carter,

I enclose here-with my receipt for the draft of \$2671.44. We shall not be selling this draft for some months, I think, as we shall not need it, when other drafts now in hand are sold, both because we think exchange will improve towards the close of the year, and also because the Day Chapel is held up till we get plans. We also shall take Mr. Day's advice regarding building at present prices: I think we better hold up at least on the Chapel for the time being. We can get on in the other buildings for a time if necessary. However, when we get the other buildings nearly up and the contractor can concentrate on one, he can push it along rapidly, so if you will assure Mr. Day of our purpose to respect his wish and judgment, we shall be glad.

I also got good letters from Dr. Williams, and we rejoice in the signal service he is again rendering the Univ. He did all that was possible regarding the Medical School, and nothing could be done to keep it, I am sure, and no one will feel that Mr. Williams is in the slightest to blame for not holding the school in Nanking. Mrs. Williams felt that he was fearing that we would blame him out here. There is absolutely no such thought in the mind of any one out here. What he is doing to make the most out of the situation is exceedingly gratifying and a larger service than any one else of us could possibly have done. It has been very fortunate indeed that he went home when he did. Mrs. Williams has had a rather hard time with the children not well for several weeks here at Kuling, but they are all well now and she is getting more rest.

Appreciating much your kind letter,

Very cordially yours,

*A. J. Bowen.*

0958

August 19, 1916

Rev. A. J. Bowen, President  
Nanking University  
Nanking, China

Dear Dr. Bowen:

It is a shame, busy as you are, to bother you with accounts. You have gone to considerable trouble to make from the books of the University of Nanking a transcript of the lands and building accounts for 1910. I have taken the matter up thoroughly with our own accountants and today with Mr. Williams. I think the only items with which we are really concerned are the credits in this account for the year 1912. The cable which Mr. Williams sent from New York in January, 1912 was directly to you an authorization to purchase land, but it was not sent thru our Mission Treasurer and, of course, would not have been the basis for his advancing funds to the University. There was, however, a cable sent June 7 to Mr. Fitch of Shanghai, stating that there was \$6,000 gold available for land, Nanking. The items which you report in 1912 subsequent to the receipt of this cable are:

July 10 .. .. .	Mex. 6,013.38
Oct. 22 .. .. .	Mex. 4,753.06
Nov. 27 (Gold \$2500, J. E. Williams) .. ..	Mex. 4,813.20

none of which would represent the equivalent of \$6,000 gold. Neither would the combination of either two or all three be the equivalent of the \$6,000 gold. On the basis of this cable, Mr. Fitch of course may have paid you from funds in hand on account, but in the end an adjustment ought to have been made so that the full equivalent of this \$6,000 gold would have been paid over. We cannot find from our mission quarterly reports the payment by Mr. Fitch of the equivalent of this amount. Neither have I as treasurer of the University paid the equivalent to Mr. Day in New York. Taking up these China credits in order, we thought <sup>as</sup> you at first supposed that the first item of 10130.29 Mex. represented

8-19

the equivalent of \$5,000 gold, but Mr. Williams having called attention to the fact that there was \$10,000 under the Kennedy appropriations given to the University in lieu of the Hupuchai property, and that in your 1910 account the equivalent of only \$3,000 gold appears, I had our adjusters look to see whether the remaining \$7,000 gold was charged upon the Mission accounts and found that in the last quarter of 1911 14032.68 Mex. was charged as the balance of this \$10,000, representing \$7,000 gold, and the two items under date of January 22 and February 23 credited on your ledger as received from Mr. Williams, making together exactly this amount of 14032.68 Mex, we figure represents the balance of this Hapuchai fund. That it should appear upon your ledger as from Mr. Williams we cannot understand. From this end we seem to be unable to throw any light upon the other items which you report as appearing on the ledger as received (we understand) for land, namely, that of

April 23 .. .. .	Mex.	4104.07
July 10, Fitch . . . . .	Mex.	6013.38
Oct. 22 .. .. .	Mex.	74763.06
Nov. 27 (Gold \$2500, J. E. Williams). . . . .	Mex.	4813.20

These total 199371 Mex., probably the equivalent of \$10,000 and I should think, therefore, unless from your books you can find that funds came to the University from other sources for land, that these represent the \$5,000 gold reported in the first quarter of 1912 and the \$5,000 in the third quarter of 1912 as paid by the *Kiang-an* Mission treasurer to the University of Nanking. In other words, will you kindly see if you can trace any one of these four items and see if they represent monies other than monies received from the Mission Treasurer. You notice that one is credited to Williams, another to no source. Mr. Williams of course cannot place the \$2500 gold credited to him Nov. 27. In your 1913 account appears the credit for the \$5,000 received from me as Treasurer for land and which I have reported to you and which I am absolutely sure is the only money which to date the Treasurer in New York has paid on account of disbursements made for land by the University. I trust you will understand that my

President Bowen

-3-

8-19-16

question in my former letter as to the expenditure of monies for land did not mean in any way to raise any question as to the necessity of these expenditures, but I thought perhaps if we could see the total of these land purchases it might make it clear to us as to whether there had not been purchases made far in excess of monies which had actually to date been paid by us for lands.

Trusting that this will make it comparatively easy for you to run this matter down to a conclusion, I am, with very kind regards,

Yours sincerely,

RC/MB

Assistant Treasurer

0961

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學 大 陵 金  
THE UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
處公辦督監

Kuling, Aug. 22  
NANKING, CHINA



My Dear Mr. Diffendorfer,

I am sending herewith the 1917 Budgets, with the exception of the Language School and Medical. The Language School one will be in essentials the same as 1916, but Mr. Keen has not yet sent in his estimates. The medical School situation is so uncertain that I think Dr. Shields, and the other Drs. do not know what to estimate, but as soon as I can see them, we will try and get some statement, though if we do not before your meeting, I think it will not be so very important, for there are so many elements that we would have to guess on that it would not be very useful, I fear. E. G.,: What Drs. will be with us in 1917???. Will the lower class be in Nanking or Chinan???. What Missions will be interested in the Medical School in 1917???. What support are the missions that ARE interested going to give the Hospital???. What support, and WHEN is the China Medical Board to grant???. How many Drs. will be on the HOSPITAL job in 1917???. You will see that with such questions as these all open the making of a budget would give us as much difficulty as Mayor Mitchell of your extravagant city has had. The other budgets are in order, I think.

I received the typed letter from some of our Chinese friends in the U.S. relative to limiting births and early marriages - they have sent us a large supply of the same in Chinese. Good thing for them to be thinking on - unless some of the surplus can become Germans.

With kindest regards,

Cordially yours,

*A. Bowen*

0962

學 大 陵 金  
THE UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
處 公 辦 督 監



NANKING, CHINA

TRANSFER

Sept. 19, 1916.

Mr. R. E. Diffendorfer,  
156 Fifth Avenue,  
New York City.

My dear Mr. Diffendorfer:

I was surprised indeed to receive your letter of August 9, saying that you were changing your work from the fifteenth of September, and I cannot say that I am sorry that you have changed, however, for I believe that you will have a very large and useful field in the new work you are undertaking. The twelve years' experience in the interdenominational work will give you points of contact and will have given you experience that will be of the very greatest value to our own church. We are all looking forward to the coming campaign in celebration of the centenary of Methodist Missions. I should not think your new position would necessarily change your relation to us. Of course, I do not know the ins and outs of it so very well, but I have full faith in your judgment and that of Dr. North, and whatever you do, of course, we shall approve of. I know that we can count upon you for help and suggestion anyway.

The new term has opened very encouragingly. We have more college students than ever and a very encouraging increase in the Agricultural and Forestry and High School Departments. There will probably be some sixty new missionaries in the Language School.

Hoping to hear from you again in the not distant future, and with kindest regards,

Cordially yours,

*Pres. A. B. Bowen*

0963

October 2, 1916

Rev. A. J. Bowen, D. D.  
President of the University of Nanking  
Nanking, China

My dear Dr. Bowen:

I am enclosing as requested by Mr. Bailie two copies of the statement which he sent us on the date of August 28th of his receipts and expenditures while in the United States doing promotional work. *for him*

Mr. Williams was just in with a telegram from Rex Wheeler reporting \$10,000 pledged by Mrs. McCormick for the Language School upon condition that the entire amount was secured. If Mr. Blackstone makes good on his \$10,000 it looks as though the amount were practically assured. I am enclosing you a draft for *3369.40* \$1764 ~~of~~ which represents Mr. Swasey's contribution toward the additional expense of the Science Building as reported to him by Mr. Williams, and a further \$1000 in additional payment by Mr. Day upon his pledge toward the chapel.

Yours very sincerely,

Enc's.

RC.H

0964

STATEMENT TO  
A. J. BOWEN, Acting Treasurer  
UNIVERSITY OF WANKING  
\*\*\*\*\*

October 3, 1916.

RECEIPTS

M. Gardner Tewksbury for diploma and certificate	\$ 6.00	
Ambrose Swasey, to cover proposed changes in design of Science Building	1764.00	
Dwight H. Day, for Chapel	1000.00	
Methodist Episcopal Board - quota Oct. to Dec.	<u>825.00</u>	3595.00

DISBURSEMENTS

E. P. Dutton & Co., as per duplicate invoice attached	.55	
Dr. W. G. Hiltner, salary for two months in U. S.	<u>225.00</u>	<u>225.55</u>
Draft sent October 3rd, 1916		3369.45

C

*A. J. Bowen*

學 大 陵 金  
THE UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
處 公 辦 督 監

NANKING, CHINA

Nov. 3, 1916.

Mr. Russell Carter,  
156 Fifth Avenue,  
New York City.

My dear Mr. Carter:

I thank you for your letter of October 2, together with the draft, receipt for which I enclose, and also the copies of the statement of Mr. Bailie's expenses in America. I am sending his copy to him, as you request.

We were glad to hear, a week or so ago, of the \$10,000 pledge by Madam McCormick, and I think we can count on Mr. Blackstone's \$10,000, and we hope that Mr. Wheeler has also secured the lumber needed, as we had a cablegram from him some weeks ago, asking us to let him know how much lumber was needed, and we cabled him the amount, 20,000 ft.

We are very grateful indeed to Mr. Swasey for his added contribution. I mailed him yesterday photographs of the building, with the extended roof, and I am confident that he will feel that his \$1,764 is well spent when he compares these views with the ones sent showing the non-extending roof.

Will you be so good as to thank Mr. Day also for the \$1000 payment toward the Chapel. We are getting more and more anxious for that new treasurer to get out here.

best wishes,

yours,

*A. J. Bowen*

No. 6

R.C.

**The University of Nanking.**

Nanking, Nov. 3 1916

Received of *Mr. Russell Carter*

Dollars *Three Thousand three Hundred sixty nine* <sup>45</sup>/<sub>100</sub>  
on account of *Oct 3rd Remittance*

\$3369<sup>45</sup>/<sub>100</sub>

*A. J. Bowen*  
Acting Treasurer.

0966

*A. J. Bowen*  
學 大 陵 金  
THE UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
處 公 辦 督 監

NANKING, CHINA

Nov. 3, 1916.

Mr. Russell Carter,  
156 Fifth Avenue,  
New York City.

My dear Mr. Carter:

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Will you be so good as to thank Mr. Day also for the \$1000 payment toward the Chapel. We are getting more and more anxious for that new treasurer to get out here.

With very kindest regards and best wishes,

Cordially yours,

*A. J. Bowen.*

0967

Nov. 11, 1916.

Rev. A. J. Bowen, D. D.,  
Acting Treasurer, University of Nanking,  
Nanking, China.

My dear Dr. Bowen:

I have the pleasure of enclosing to you draft in the amount of \$1158.33, representing as per statement enclosed everything received to date for the Board's running expenses of the University less disbursements made upon your order as per invoices attached where the originals have not already gone forward to you.

We are rejoicing that you will not have this work to do much longer. Mr. Owen has been here three days and is sailing on the 30th with Mr. Williams. We are very much pleased with him personally and with the preparation and experience that he has had which give promise of his becoming an efficient treasurer on the field. We have given ourselves up to him these three days so as to give him all the help possible from our office. He seems alert and to grasp the practice of our Board in the various lines of work that we have been talking over with him, and though he has not kept books in their entirety, yet he has had considerable experience in keeping one or another of the books entering into a complete bookkeeping system and seems to understand the theory of bookkeeping in general, and we feel very sure will quickly adapt himself to the particular needs at Nanking. He is a modest, nice fellow. He went out to the house with me Thursday night and all liked him very much. He is something of a

0968

Nov. 11, 1916.

musician, that is, plays the piano and sings; has been active in the work of the Young People's Society and Sunday School in his church in Cleveland, and was in a large class of boys with whom he seems to have done a happy piece of work.

Mr. Williams will be writing you of the Board Meeting Yesterday. I missed half of it as I had to go down to see Miss Mackenzie off who was sailing for Africa, but Mr. Speer and Mr. Williams seem to have handled the Meeting in their usual tactful and constructive way so that the co-operation of the Boards is practically assured in the maintenance and development of the hospital at Nanking.

With very kind regards, we are,

Yours very sincerely,

RC:M

Asst. Treas.

Encl.

0969

*A. J. Bowen*  
學 大 陵 金  
THE UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
處 公 辦 督 監

NANKING, CHINA

Nov. 21, 1916.

12/31

Mr. Russell Carter,  
156 Fifth Avenue,  
New York City.

*re - daughter, Alice.*

My dear Mr. Carter:

We have decided to have our daughter Alice come out to China for a year, when she graduates in May 1917, spending the year here studying Chinese and doing a little teaching in some of the girls' schools to find out whether she can do it or whether she likes it, and also, possibly, taking a few trips with some of the evangelists in the country, and, after a year here to return to take her college work at Oberlin.

I am writing especially to ask if you will be so good as to inquire of those who are in charge of sending out your missionaries whether or not there will be any one returning to China about the middle or last of May or some time in June. We would ~~not~~ feel quite safe in having her come across alone, and so are trying to find out if there is any one that she could come with any time after the middle of May. I think her school closes early in May. Also, when she does come, I would be glad if you would buy her tickets for here and send the bill to my brother, Mr. George T. Bowen, 333 McKinley Avenue, Keewanee, Ill. Perhaps it will be well for you to correspond directly with her regarding details. Her address is: Alice Bowen, Olathe, Kans. We shall appreciate very much indeed this favor.

With kindest regards,

Cordially yours,

*A. Bowen.*

*A. J. Bowen*  
學 大 陵 金  
THE UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
處 公 辦 督 監

NANKING, CHINA

Dec. 13, 1916.

*1/29*

Mr. Russell Carter,  
156 Fifth Avenue,  
New York City.

My dear Mr. Carter:

In checking up accounts and books and getting ready for our auditor and our new treasurer, Mr. Owen, whom we expect now in a few days, I find, if I have made no mistake, that the Boards have paid in on their appropriations as follows for 1916:

The Christian Mission, seven months, March, April, May, June, July, August, September, leaving three months still due on our fiscal year, †

The Methodist Board has paid the full twelve months,

The Presbyterian Board has paid for nine months, January to September inclusive,

The Southern Presbyterian Board (it should be noted that they pay here on the field) have paid six months each for the Mid-China and the North-Kiangsu Missions; they will, no doubt, pay the remaining six months in a few days, as we have written them. Their appropriations, of course, go to the Medical School.

The Baptist Board has paid nothing, either on Medical School appropriation (\$300) or on the University appropriation (\$1500).

The Southern Baptist Board has paid the first six months of the appropriation, \$150 (gold).

If this does not agree with your books, I will be glad if you will let me know, and it may be well to remind the Baptist Board and the Southern Baptist Board of their obligations, especially in regard to the Medical School appropriations, as the School goes out of business in January and nobody likes to

*33000*  
*25000*  
*12000*  
*33000*  
*12/31*  
*Dr.*

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Russell Carter, #2.

Dec. 13, 1916.

pay for a dead horse. I should have said also that the Southern Methodist appropriation for the Medical School is paid on the field and they have paid the first ten months of 1916 but have not paid the rest up till now, probably owing to very unfavorable exchange. That will be paid without trouble.

I should perhaps have recorded also that, owing to very unfavorable exchange and on the advice of Mr. Morrow and other treasurers in Shanghai, we are not selling gold but are borrowing Mexican dollars as far as possible. Exchange is still very unfavorable so we do not know just how we are coming out. I have been crediting the appropriations that we have not sold at exchange two for one, in order to enter them on my books. The exact exchange of course can be adjusted later.

We shall certainly be glad to have Mr. Owen here in a few days. I will work along with him through the accounts until the end of the year and until Mr. Begg audits the accounts and we can give him a clear start. There are still several hundred dollars that we are adjusting with Mr. Rosse and his accounts, but outside of that I think everything will be clear and in good order. Of course we shall send the treasurer's report to you in due time.

We are expecting a cablegram from Dr. Williams to-day or to-morrow from Japan and we certainly shall rejoice to see him.

With very kindest regards,

Cordially yours,

A. Bowen.

P.S. Your good letter of Nov 11 is just in. Thank you very much. We are glad to get the details about Mr. Owen & to know he is so promising. I am sure we shall get on well & he will prove the right man. We will see that he has time for Language Study - & some Registrar work too in due time. We expect him in 5-6 days more.

Cordially  
A. Bowen

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JAN 2 1917

TREAS. DEPT.

December 30, 1916.

Rev. A. J. Bowen,  
Nanking University,  
Nanking, China.

My dear Mr. Bowen:

It is a pleasure to acknowledge your letter of November 21st and to assure you that we shall be delighted to make arrangements for your daughter, Miss Alice, to go out to China next May or June with some one of our outgoing missionaries. Of course that is early for the sailings but we feel quite sure that there will be someone sailing the end of May or the first of June with whom we can arrange for your daughter to sail.

I am writing to her today asking her to give us an approximate date at which time she would prefer to sail and we will keep the matter definitely before us so as to make the best possible arrangements for an enjoyable and safe trip to you at Nanking.

Yours very sincerely,

Treasurer

RC:M

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